

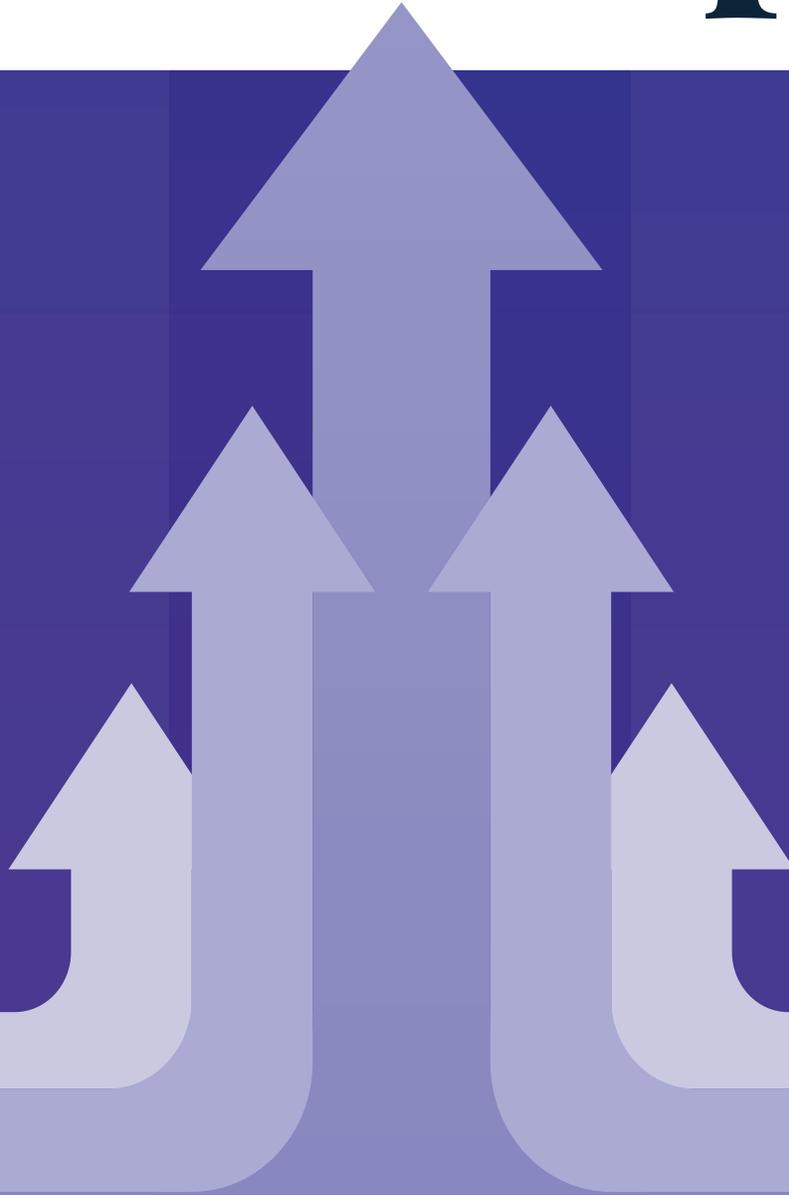


American Rescue Plan Act (ARPA), Pandemic Response and Recovery



# Annual Report

JULY 2023



# RECOVERY

WELCOME

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SECTION 1

# Letter from the Board of County Commissioners

July 31, 2023

Our community has come through a great deal since the onset of the COVID-19 pandemic in February 2020, and the progress outlined in this second annual report of Washington County's recovery work speaks to an encouraging future being forged through critical partnerships. Simply put, this assistance to our community could not have realistically happened without the infusion of federal resources described here.

Starting with funding from the Coronavirus Aid, Relief and Economic Security (CARES) Act of 2020, federal assistance has been vital to the local response and recovery efforts across the nation, with Washington County being no exception. Aid from the American Rescue Plan Act (ARPA) of 2021 enabled our community and partner organizations to slow the spread of COVID-19, build immunity through a safe and effective vaccine and repair the community's economic welfare and safety, especially for those disproportionately impacted. Although the federal public health emergency around COVID-19 has since been lifted, the work of pandemic recovery carries on as we collectively practice living with the virus.

Washington County's first annual report about our use of ARPA dollars illustrated the valiant efforts of government and community-based organizations working together to respond to the pandemic's disparate impact on our public health and economy. In this second annual report to the U.S. Treasury, we are proud to see the fruits of several recovery-focused projects and initiatives that had just begun under the first reporting period. This second annual report also marks the beginnings of our community's transition from pandemic response and recovery to resilience.

Although the work of recovering from the pandemic's disparate impacts is still not done, the progress we have made is by and large a product of successful

collaboration with culturally specific, language-appropriate community organizations. Working together, these partnerships were integral in reversing the disproportionate rate of virus transmission early in the pandemic among Washington County's Latino/a/x community. The programmatic details described in this report reflect the continued cooperation of multiple organizations - private and public - in building resilience among communities that would otherwise be more vulnerable to future public health and other emergencies. Together, we have made particular progress in enabling open and functioning schools, day care centers and our local economy in general.

As we submit this second ARPA report, we note once again how the efforts of County employees and those of our partner organizations have been nothing short of heroic in supporting and strengthening our community. We also remain grateful for the unwavering support of our congressional delegation as we have put these federal resources to use for our shared purpose of equitably providing health, safety and economic strength to our community, now and in the future. Our gratitude also comes with an expectation of continued federal partnership and local investment in the equity-focused, community-based solutions we've described in these reports.



**Kathryn Harrington**  
Chair, Board of County  
Commissioners



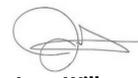
**Nafisa Fai**  
County Commissioner,  
District 1



**Pam Treece**  
County Commissioner,  
District 2



**Roy Rogers**  
County Commissioner,  
District 3



**Jerry Willey**  
County Commissioner,  
District 4

SECTION 2

# Executive Summary

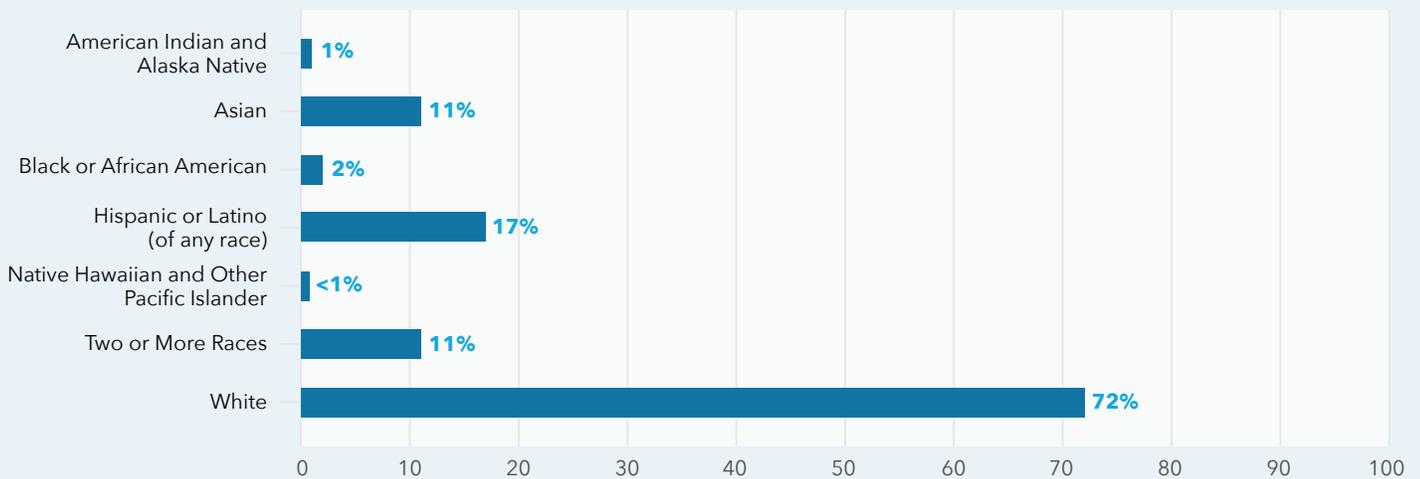
## About Washington County

Washington County, Oregon, has a mission to provide excellent and cost-effective services that support healthy, peaceful, safe and sustainable communities and encourage meaningful participation in community activities and county governance. The organization is supported by a budget of \$1.7 billion and is staffed by 2,392 full-time equivalent employees serving a diverse and growing population of 609,219. Forming the western portion of the Portland metropolitan area, the County's developed regions are home to suburban and new mixed-use neighborhoods, with business leaders such as Intel, Genentech and Nike's world headquarters. Outside the nationally acclaimed urban growth boundary, the county's area is over 80 percent rural, transitioning to nurseries, wineries, farmland and miles of evergreen forest that blanket the eastern flank of the Coast Range Mountains.

In terms of demographics, Washington County has a young population with a median age of 37.3 years, more than two years younger than the statewide median. Nearly 25% of households use a language other than English when at home and nearly 18% were born in a country outside of the United States. Racially, the county is among Oregon's most diverse with the largest population of those identifying as Hispanic/Latino (102,357) and the highest percentage (11%) of those identifying as Asian. The median income in Washington County, \$92,025, is significantly higher than the statewide median of \$71,562. Despite this higher-than-average income level, the Washington County community includes 8% of households living within the federal definition of poverty and 773 people were experiencing homelessness according to the latest Point in Time (PIT) count in January 2023. (U.S. Census Bureau, American Community Survey Five-year 2017-2021; Washington County Housing Services, 2023).

**Figure 1: Washington County Demographics**

*(Racial and ethnic categories may overlap and therefore do not add to 100%)*



Source: U.S. Census Bureau, American Community Survey DP05 Demographic and Housing Estimates, Five-year 2017-2021.

## Looking Back and Looking Ahead: Strategically Investing ARPA Funds

On March 11, 2021, the U.S. Congress passed the American Rescue Plan Act (ARPA), which allocated \$350 billion to help state, local, territorial and tribal governments respond to the public health and economic impacts of the pandemic, with special attention to addressing disproportionate impacts to marginalized populations. Washington County received \$117 million total in ARPA State and Local Fiscal Recovery Fund (SLFRF) dollars, split between two allocations, called tranches. For both tranches combined, the period of performance includes contractually obligating all funds by December 31, 2024, and fully spending all funds by December 31, 2026.

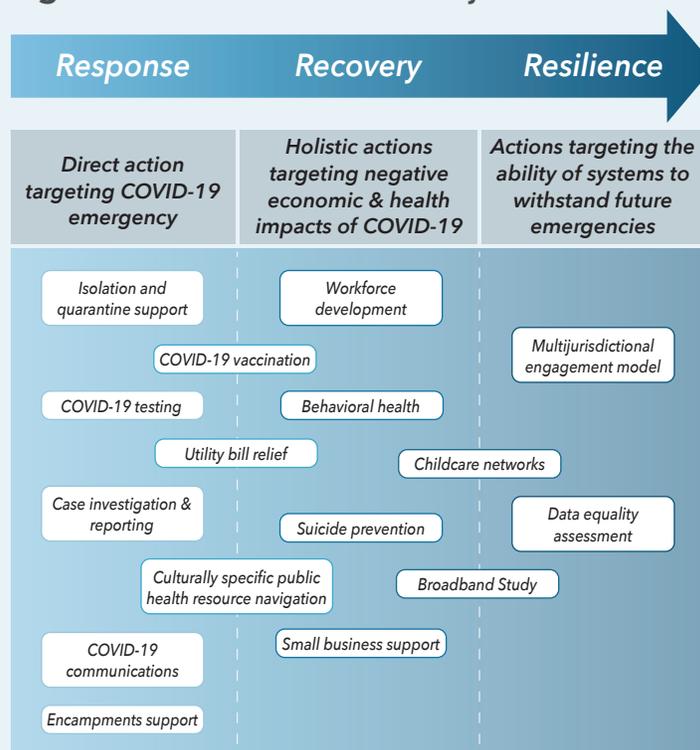
Washington County has taken a thoughtful approach to investing these federal dollars by identifying three major action areas: 1) pandemic response, 2) recovery and 3) resilience. Understanding the responsibility of the County as the local public health authority, County leadership chose to remain nimble during the public health emergency, and thoughtfully allocated only the first tranche of funds in the first ARPA investment framework adopted in September 2021. This first framework pragmatically focused on saving lives through pandemic response needs as well as recovery projects.

All projects outlined in this report fall within the first ARPA investment framework passed in 2021. Coinciding with changing community and organizational needs and the lifting of the federal pandemic emergency on May 11, 2023, the Board of County Commissioners has developed a second investment package, the 2023-2026 ARPA Investment Framework, which took effect July 1, 2023. While the second framework includes ongoing public health response activities, the overarching focus reflects the current stage of the pandemic and shifts more heavily into recovery and resilience actions. Projects within the 2023-2026 Investment Framework will be included within next year's report. With the national public health emergency ending, allocations within the 2023-2026 framework will continue to evolve as decision makers, staff and community carefully design new programs aimed at strengthening systems to make us more resilient for the future. Please note that the 2023-2026 ARPA Investment

Framework will consolidate some investment areas and establish new ones. In addition, this future work includes Board review of spending and programmatic progress every six months moving forward that may include reallocations to ensure all funds are obligated by the federal deadline of December 31, 2024.

This report serves as a timely retrospective on the effectiveness and learnings of the first of two investment frameworks for the County. This is the second report detailing the major actions, spending and programmatic outcomes of ARPA investment, picking up where the 2022 Annual Report left off. This 2023 Annual Report provides new details on community narratives and outcomes on continued investments in protecting public health, community stabilization and wellness, supporting the local economy, community engagement and continuity of government services. Dozens of projects within these investment areas have saved lives, helped to keep schools and employers' doors open and laid a foundation for broader resilience ahead of future emergencies.

**Figure 2: ARPA Phases and Projects**



## Connecting Goals to Outcomes: 2021-2023 Highlights

### **GOAL:** Protect public health.

**ARPA OUTCOMES:** Mandated disease-prevention activities including access to vaccines and testing, outbreak response, isolation and quarantine support and more.

- Number of cases supported in isolation and quarantine: **6,092**
  - **16,727** total vaccine doses administered
  - **529 doses administered in home**
  - **371 mobile clinics hosted**
- **2,586** cumulative outbreak investigations conducted
- **18** community-based organizations served culturally specific nutrition to **68,500** households.

### **GOAL:** Stabilize communities holistically.

**ARPA OUTCOMES:** Centered collaboration with other governments and community-based organizations through various projects designed to increase access to nutrition, family health, mental health and housing stability resources.

- **47** child care providers received training in Spanish, Arabic and Somali about providing culturally focused child care
- **20** community health workers went through a six-week mental health and suicide prevention training curriculum provided by the Latino/a/x culturally specific organization Raices de Bienestar.
- **11,604** students served through a culturally responsive social emotional learning (SEL) curriculum, emotional calming/wellness supplies and spaces.
- **4,810** nurse home visits completed through perinatal support and nurse home visiting programs.

### **GOAL:** Stabilize and support the local economy.

**ARPA OUTCOMES:** Created in March of 2021, the County's first ever Economic Development Program, launched with a focus on pandemic recovery.

- **379** small businesses, within marginalized communities, were provided with business advising and planning, networking, sales opportunities, preparation for access to capital and training.

- **6** community-based organizations received capacity-building grants to achieve long-term resiliency through investment in technology infrastructure, program design and staff development.
- **9** organizations are advancing services, training and educational opportunities for workers in Washington County.
- **203** participants are taking part in various opportunities, including those seeking employment in sectors such as manufacturing, technology, health care, construction and other trades (pre-apprenticeships).

### **GOAL:** Engage community.

**ARPA OUTCOMES:** Centered community in the design and implementation of ARPA programs; launched an innovative approach to shared multijurisdictional engagement, policy and practice.

- **127** community-based organizations participated in COVID-19 Racial Equity Workgroup (CREW) which helped to ground pandemic recovery strategy in the needs of marginalized communities.
- Washington County hired its first ever **language access coordinator** who is developing intentional departmental service strategies to best serve community members with limited English proficiency.

### **GOAL:** Maintain continuity in government services.

**ARPA OUTCOMES:** Maintained consistency in government services and developed management structures for ARPA programs.

- Results for America, a national nonprofit organization focused on the use of evidence to help solve challenging problems, scored local governments nationally on approaches to ARPA investments. In 2022, Washington County ranked among the top **5** and in 2023 was among the top **2** counties receiving a perfect score across those practices.
- The County developed and launched a **data dashboard** to publicly share the investments and performance outcomes of programs funded through ARPA. To interact with the dashboard, please visit <https://performance.envisio.com/-/dashboard/WashingtonCountyARPA-tranche1>

SECTION 3

# Use of Funds

**From July 2022 to June 2023**, Washington County continued its thoughtful and strategic efforts as defined in the first ARPA investment framework adopted by the Board of County Commissioners in September 2021. Many recovery programs in the design phase in 2021 were implemented in 2022, and response activities continued with a ramp-down in step with reduced health risks. In last year's 2022 Annual Report, the County detailed that emerging COVID-19 variants from delta to omicron had led to the need for a balanced approach in response and recovery. This year, even while the federal emergency declaration continued through May 11, 2023, the County was able to substantially advance progress in projects aimed at community recovery. While the first ARPA investment framework was built upon the learnings, challenges and community input gleaned from the CARES Act period of early pandemic response, this year's ARPA progress was also iterative and informed by continued learnings. By following the same guiding structure as before, activities within the framework adapted substantially to meet changing community needs and conditions, with notable progress

across the investment areas of public health, community stabilization and wellness, and stabilizing and supporting the local economy.

All projects outlined in this report fall within the first ARPA investment framework passed in 2021. Coinciding with changing community and organizational needs and the lifting of the federal pandemic emergency, the Board of County Commissioners has developed a second investment package, the 2023-2026 ARPA Investment Framework, which took effect July 1, 2023. Within this section, we review only the uses of funds within the first framework applying to this year's ARPA annual report period of performance. Please note that the 2023-2026 ARPA Investment Framework will consolidate some investment areas below and establish new ones. In addition, this future work includes Board review of spending and programmatic progress every six months moving forward, which may include reallocation of funds to ensure all funds are obligated by the federal deadline of December 31, 2024.

**Figure 3: Framework Values**

EQUITY	RESILIENCE	COLLABORATION	GOOD GOVERNANCE
By leading with racial equity, we can mitigate historical impacts, change persistent systemic issues and achieve a more inclusive future.	We will foster strong organizations, individuals and systems that focus on long-term solutions.	We achieve better outcomes when we work together.	We are responsible stewards of public trust and resources.

# Washington County ARPA Framework

## Values

Washington County's ARPA values in advancing equitable recovery can be considered foundational concepts. These values summarize what Washington County stands for and the central approach to ARPA investments. (Figure 3)

## Principles

Washington County's ARPA principles are informed by the values above. These principles guide the development, implementation and assessment of ARPA programs. (Figure 4)

## INVESTMENT AREAS FOR SEPTEMBER 2021 - JUNE 2023

Please see the Project Inventory section for full details on programs within each investment area, including program outcomes and achievements.

### 2021-2023 INVESTMENT AREA: **Protecting Public Health**

The Washington County Board of County Commissioners adopted the principle of investing in public health first when allocating American Rescue Plan Act dollars. As mitigating the spread of COVID-19 is essential for saving lives and bolstering economic and social recovery, Protecting Public Health was the largest investment area during the pandemic response and recovery phase.

This investment area included a multitude of activities that respond to and mitigate COVID-19. Community isolation and quarantine support, vaccination, testing, outbreak response, health data reporting and public health communications are core areas of service that have saved lives and protected the community into recovery.

**Allocation: \$34,769,100**

### 2021-2023 INVESTMENT AREA: **Community Stabilization and Wellness**

This investment area centered collaborative solutions and leveraged multiple resources with a focus on stabilizing households disproportionately impacted by the negative health and economic effects of the pandemic. Through a combination of response and recovery solutions, this investment area sought to jump-start the County's shift to recovery.

This investment area included a multitude of activities that helped to stabilize households and communities through the second and third years of the global pandemic. Child care access, mental health support, in-home community health programs for families, homelessness-prevention services and utility bill assistance were core service areas that responded to the harms of the pandemic for the most severely impacted.

**Allocation: \$10,139,400**

**Figure 4: Framework Principles**



1.  
**Center racial equity.**



2.  
**Invest in public health first.**



3.  
**Be innovative, proactive and strategic.**



4.  
**Seek collaborative solutions.**



5.  
**Work with transparency.**

**2021-2023 INVESTMENT AREA:**

**Stabilize and Support the Local Economy**

This investment area aimed to advance an equitable recovery and build resilience to withstand future emergencies through the efforts of Washington County's first-ever Economic Development Program (established in 2020). The projects in this area focused on addressing the negative economic impacts of the pandemic in unincorporated areas of the County (i.e., those areas not served by city governments) as well as in marginalized communities countywide.

Recovery efforts for small businesses and the workforce were central to this investment area. Core program areas included technical assistance, the Small Business Support Network, workforce retraining, networking between employers and potential employees and a targeted study to understand challenges in broadband internet accessibility and affordability.

**Allocation: \$5,580,000**

**2021-2023 INVESTMENT AREA:**

**Community Engagement**

In developing the American Rescue Plan Act (ARPA) investment framework and its early implementation, the Board reinforced its values of equity, good governance and collaboration with a specific investment of ARPA dollars for incorporating community input. This includes improving communications, creating an equity-centered community engagement model and building the data systems and tools necessary to track community outcomes throughout the County.

This investment area also included foundational activities in community engagement, including designing a data equity assessment to understand opportunities to improve how the County collects, manages and interprets data and making improvements in civil rights compliance and linguistically appropriate communications

**Allocation: \$1,000,000**

**2021-2023 INVESTMENT AREA:**

**Continuity of Government**

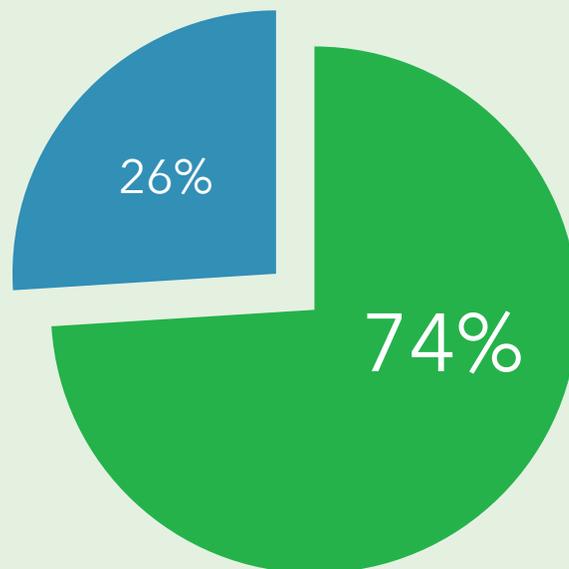
Washington County remains dedicated to ensuring complex and diverse operations continue throughout the pandemic without gaps in services. Through multiple surges of COVID-19, Washington County ensured the appropriate safety protocols, systems and equipment were in place to keep services open and accessible. Ensuring a high degree and diversity of options to access services was an important strategy during the pandemic response phase. In addition, the County invested in the coordination activities necessary to plan, develop, implement and report on ARPA projects.

This investment area included operational investments in personal protective equipment (PPE), virtual technologies, facilities safety including COVID-19 mitigation and the administration of ARPA.

**Allocation: \$6,937,597**

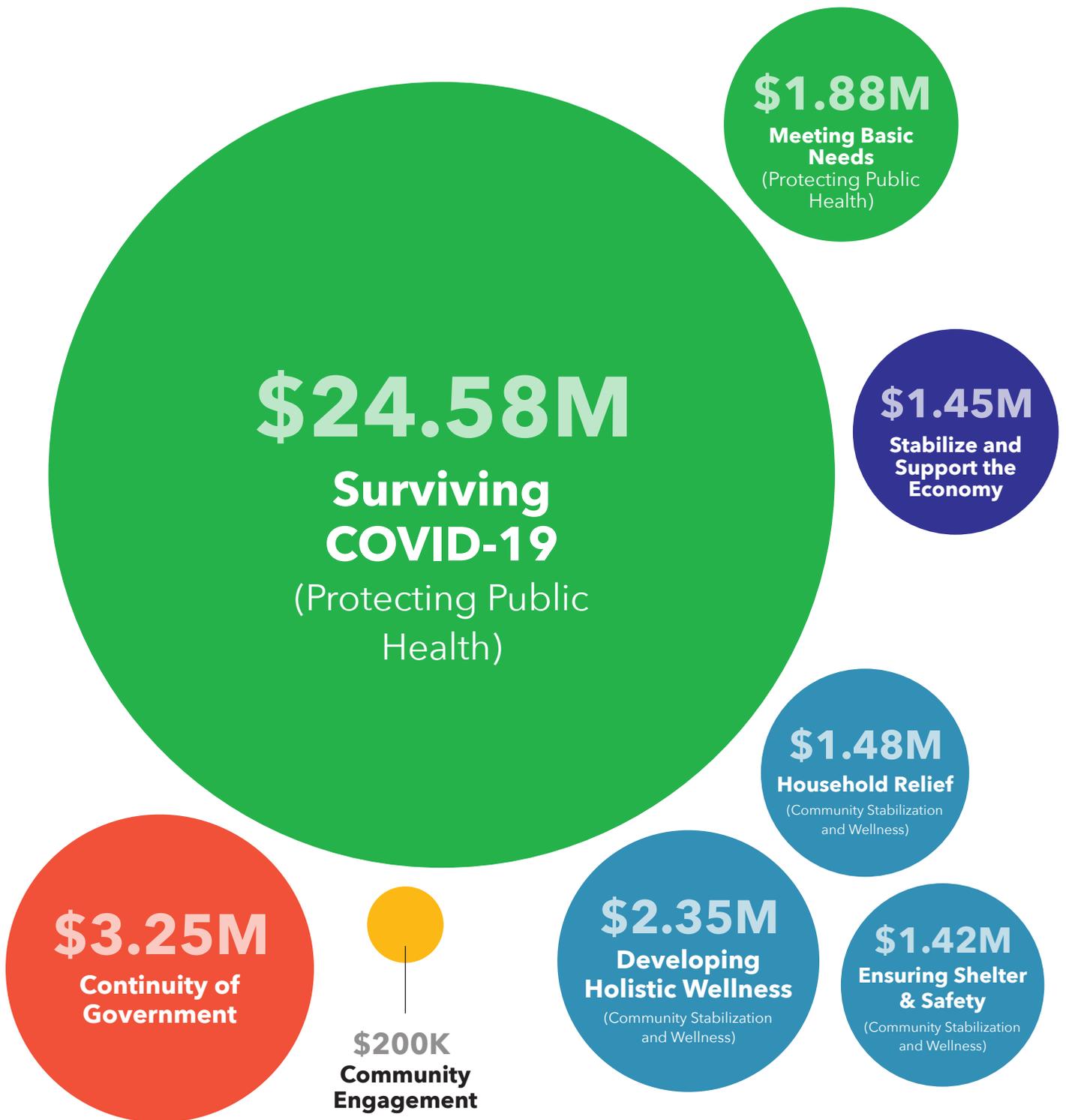
**Figure 5: ARPA Contract Spending**

Majority of Funds are Spent through Community Partners



■ Expenditures with Community Partner Organizations  
■ Other Contract Expenditures

# Cumulative ARPA Expenditures: 2021-2023\*



\*See Project Inventory section for exact cost allocation detail and specific program descriptions.

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## SECTION 4

# Foundational Approach

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## Promoting Equitable Outcomes

As described in the Use of Funds section, equity is a core Washington County value guiding all ARPA-funded activities. Across ARPA projects, Washington County is paying special attention to the negative impacts of the pandemic that have disproportionately impacted Black, Indigenous, Latina/o/x, immigrant and refugee communities locally. While equity was adopted by the Board of County Commissioners as a core ARPA value, the County has made significant progress in advancing equity through countywide efforts beyond this federal funding. In this section, we review actions that have helped shape the foundational approach to the County's use of ARPA dollars.

## Washington County's Equity Resolution

Washington County is committed to improving equity, diversity and inclusion for all, with an intentional and explicit focus on race because it remains the primary predictor of how one fares across all socio-economic indicators of wellbeing. A review of history and data show that not all populations have experienced the same access, quality or outcomes when it comes to government programs and services. Inequities in housing, health and human services, education, public safety and every area of government service are pervasive, especially for Black, Indigenous, Latina/o/x, immigrant and refugee communities.

In an effort to advance equity, the Washington County Board of Commissioners adopted an Equity Resolution in 2020, which was the culmination of work with community stakeholders, subject matter experts and staff. Passage of this Resolution resulted in the establishment of the County's Office of Equity, Inclusion and Community Engagement (OEICE) and hiring of the

County's first ever chief equity and inclusion officer and dedicated staff charged with implementing the resolution.

Today, OEICE leads Washington County's equity, diversity and inclusion efforts, including developing and implementing policies to ensure compliance with civil rights laws and to advance equity, diversity and inclusion. In equity work across the County, including that funded through ARPA, OEICE aims to support equitable access to services, service quality and outcomes. Through OEICE, Washington County is establishing foundational processes necessary to build a representatively diverse organizational workforce, develop organizational cultural that is inclusive, advance civil rights policies and compliance, increase procurement opportunities with minority- and woman-owned businesses and engage Washington County's diverse community in shared problem solving. Similarly, OEICE coordinates and supports Washington County's broad community engagement efforts, including Board Town Hall meetings, the Community Participation Organization (CPO) program and community engagement focused on the Supportive Housing Services program.

## Building Equity in Washington County's Budgeting

Washington County recognizes that advancing equity in government involves examining and addressing institutional and structural factors, including how budgets are formulated and adopted. Washington County explicitly assessed equity considerations across its entire proposed budget for the 2022-23 fiscal year, aligned with the period of performance for this annual report. Informed by other best practice models, the County developed a set of equity-focused strategies and questions – called the Budget

Equity Tool - to drive informed and targeted decision making about the allocation of resources across the County's budget.

### **Ensuring Civil Rights Compliance and Language-appropriate Service**

The Washington County workforce participates in civil rights compliance training related to fostering a discrimination-, harassment- and retaliation-free workplace with a focus on creating a safe and inclusive workplace for all. Civil rights compliance will be supported by the addition of key lead civil rights positions, including a civil rights officer, civil rights trainer and language access coordinator. The County's

civil rights trainer position, to be filled during the 2023-24 fiscal year, will provide internal training to County departments related to equal opportunity employment, Americans with Disabilities Act compliance, language access and strategies to recruit and retain a representatively diverse workforce. Washington County's first-ever language access coordinator started in June 2023 and is developing intentional departmental service strategies to best serve community members with limited English proficiency. OEICE is working on recruitment strategies for a civil rights officer. These efforts place Washington County on a path toward alignment with national best practices and will continue to reinforce equity within County operations.

### **SUCCESS STORY HIGHLIGHT**

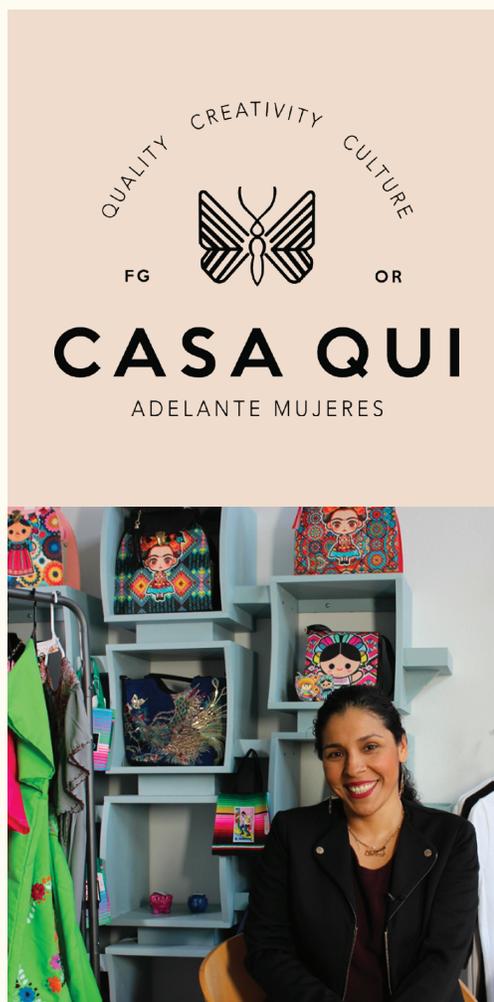
## **Equity in Action: Economic Development**

Washington County is advancing an equitable pandemic recovery through meaningful partnerships with organizations like Adelante Mujeres in Forest Grove to lift up small businesses and local entrepreneurs.

Washington County's Economic Development Program supports the organization's Casa Qui small business incubator program through the County's Equitable Economic Recovery (EER) grants. Casa Qui participants can access technical assistance and retail space so that Latina/o/x entrepreneurs can continue to reach their goals.

Shown right is Adelante Mujeres Business Coach Gemma Balderas at Casa Qui. To learn more about Casa Qui and hear interviews with two participating businesses - Mona Catalán's Mona Creative Studio and Isabel Hernández's La Tóxica Boutique - please visit [www.casaqui.org](http://www.casaqui.org)

Video link: [www.youtube.com/watch?v=CYH3O2hLRAc](https://www.youtube.com/watch?v=CYH3O2hLRAc)



# Community Engagement

## The COVID-19 Racial Equity Workgroup and Evolving Pandemic Partnerships

The genesis of the COVID-19 Racial Equity Workgroup (CREW) began in 2020 from intensive pandemic response action and the need for government to work together with community partners to save lives. As time progressed, it became critical to understand the lived realities of communities and capture a shared vision for an equitable pandemic recovery.

Washington County's Public Health Division in partnership with the Office of Equity, Inclusion and Community Engagement (OEICE) gathered a central group of culturally specific local community partners with direct front-line experience with Black, Indigenous, Latina/o/x, immigrant and refugee and other marginalized communities experiencing the disproportionate impacts of COVID-19. Results from the collaboration included direct program design and implementation strategies in CARES- and ARPA-funded programs that recognized both the disproportionately negative health and economic impacts of the pandemic on marginalized communities. Similarly, the immense value of the community's expertise in the community's own lived experience shaped effective response and recovery strategies.

As it became clear that the impacts of the pandemic would linger and as communities experienced multiple waves of disease associated with different variants of the COVID-19 virus, Washington County served as a convener and collaborator in strategizing recovery efforts with city governments. It became obvious to both community partners and other governments within Washington County that multijurisdictional collaboration would be an important foundation for ensuring a community-grounded strategy. Similarly, multijurisdictional collaboration and equitable community engagement prevented duplicative community engagement. This in turn minimized burnout among community-based organizations working with multiple, overlapping governments, each addressing the shared challenge of pandemic recovery.

The ongoing evolution of CREW provides Washington County with community input, assistance with designing

and implementing ARPA program strategies and evaluating program outcomes. These objectives are grounded through several community engagement strategies centering pandemic recovery. As mentioned, CREW is an efficient multijurisdictional pandemic response effort in that it allows for engagement with the City of Beaverton and the City of Hillsboro, both in Washington County. By co-convening the community engagement programs of three local government organizations in this way, CREW maximizes the capacity and impact of a finite number of community-based organizations trusted to engage and serve populations disproportionately impacted by the pandemic. The key components of this project include:

- Co-designing community engagement infrastructure with community-trusted, culturally specific organizations wherein organizations are compensated for this work.
- Adopting shared policies and practices in equitable community engagement across jurisdictions for a consistent, coordinated and holistic approach.
- Evaluating and interpreting community needs through narrative, quantitative and qualitative research to influence ARPA decision making.

Washington County monitors CREW's pandemic recovery goals and has identified several updates. Thus far, CREW has organized 275 community members from 127 culturally specific community-based organizations serving Washington County residents. Their notable contributions include addressing service delivery and gaps in outcomes by race in vaccination rates (among other measures) and increasing the understanding of continuing impacts of COVID-19 on underserved communities. Similarly, CREW participants support investments in addressing the social determinants of well-being such as workforce, housing, public health and small business support programs.

Looking ahead, Washington County plans to continue community engagement efforts for addressing pandemic recovery. CREW and other community engagement programs are essential for informing equitable implementation approaches for all three participating jurisdictions on community-facing projects, such as COVID-19 response, civil rights compliance, economic development and data equity.

Establishing demographically representative boards and commissions advising the Washington County government further addresses the County's equity goals. The Civic Leaders program, a collaboration among the Office of Equity, Inclusion and Community Engagement and local community-based organizations, is training cohorts of community members to increase and diversify local government participation. Through this program, community members receive hands-on leadership training to actively participate in the civic life of Washington County and engage in decision making. Upon completion of the program, participants are encouraged to apply and join Washington County boards. Principally, Washington County's support for various community engagement programs develops sustainable collaborations that can exist beyond initial ARPA investments.

## Labor Practices

The Washington County ARPA framework does not include infrastructure investments in the period of performance for this annual report and therefore is not required to report on labor practices within this report; however, the County has made a significant impact on an equitable economic recovery through facilitating strong employment opportunity in other ways that will be detailed in this section. As described in the Executive Summary, new investment areas will be included in next year's report.

## Civil Rights

Per Washington County's Equity Resolution, OEICE is responsible for ensuring compliance with civil rights laws, rules and policies. Within ARPA investments, the County has committed to working with businesses and community-based organizations to respond to and promote recovery in communities disproportionately impacted by the pandemic. Through this work, the County is thoughtfully assessing how to improve contracting experiences with the County for all contracted organizations, including providing technical support to contract managers and contractors to ensure civil rights compliance required for ARPA and other federal funds. In addition to OEICE coaching staff members who have been developing ARPA-funded

programs, OEICE is also applying expertise to further support community-based organizations providing service delivery on behalf of the County through supportive training.

## Good Jobs and Equity

In addition to strengthening civil rights efforts, in 2022 Washington County also won a seat in the Good Jobs and Equity Cohort, a national project aimed at improving workplace equity and quality jobs run by Results for America and the Families and Workers Fund. From the City of Philadelphia, Pennsylvania to King County, Washington, 20 governments from coast to coast were competitively selected. Aligned with Washington County's existing work in advancing an equity-centered, data-driven recovery strategy, the project will expand on these efforts by providing the County's Economic Development Program with additional frameworks, methods and practical implementation tools to promote quality-of-work improvements within the Washington County organization and community.

## Use of Evidence

Prior to ARPA and the COVID-19 pandemic, Washington County developed a familiarity with evidence-based interventions, particularly in public health. As the local public health authority, Washington County was able to leverage experience in evidence-based interventions in designing COVID-19 response and recovery projects funded by ARPA. Evidence-based interventions refer to processes, procedures, programs or policies that have been rigorously studied and deemed effective in our national and global research communities.

Washington County's ARPA projects include defined programmatic goals and outcomes to help identify existing strengths and resources, connect program activities with specific measurable outputs and clarify final anticipated impacts. To ensure transparency and accountability, programmatic data for all projects have been gathered through quarterly reports and the outcomes have been communicated publicly. This evidence-based approach enables a key focus on providing equitable outcomes to the most vulnerable

and disadvantaged communities disproportionately impacted by the pandemic.

New projects initiated during the period of performance for this annual report include a grant program to build capacity for small, often culturally specific, community-based organizations so that they can create the systems needed to collect and disseminate data to supporting their efforts. In the Project Inventory section of this report, interested readers can find more information on evidence-based programming and specific resources used for programs which require evidence-based models or evaluation for ARPA compliance.

### **Advancing Data Equity Structures through ARPA**

Washington County has allocated funding for a county-wide data equity assessment to structurally address how the County collects, interprets and uses data in decision making. This assessment will aid the County in strengthening program evaluation and better position the County to connect program goals to real outcomes. Data equity strategies recommended as a result of this project will help shape future equity work within Washington County beyond the ARPA program portfolio. This will aid in the County's efforts to build more resilient systems able to withstand future emergencies. Through this investment, Washington County will:

- **Assess Current Systems:** Perform a systems analysis summarizing the current systems, tools, structures and strategies used in data collection, data analysis, data interpretation and applied evidence-based decision making. This work will establish a baseline and characterize current challenges.
- **Identify Needs Identify:** The needed tools, systems, structures and strategies to adequately track, monitor and interpret outcomes. This work will identify and summarize gaps in current work and opportunities for improvement.
- **Prepare to Launch a Data Equity Model:** Make recommendations for a collaborative, cross-departmental data equity model for use in ARPA and beyond with a focus on applying data equity best practices to Washington County strategies and operations beyond the ARPA funding cycle.

This investment underscores that the methods, tools and interpretations used in government decision making matter deeply for community outcomes. Integrity in capturing the richness of community knowledge, experience and storytelling with data is also critical to a meaningful understanding of the community's strength over time. As a part of this investment area, Washington County also aims to improve data disaggregation by race, ethnicity, gender, income and other relevant factors.

### **National Recognition: Washington County Celebrated as a Best Practice Model Two Years Running**

Washington County was ranked as one of four top-performing counties nationally in ARPA investment activities based on Washington County's 2021 Recovery Plan. In 2023, the County was ranked as one of two top counties in the nation based on the 2022 ARPA Annual Report. This independent third-party recognition is reflected in the American Rescue Plan Data and Evidence Dashboard built by Results for America, a national nonprofit organization that supports local, state and federal government entities in the use of evidence and data to help solve today's most pressing challenges. Local governments were assessed and ranked based on:

1. Building data and evidence capacity;
2. Using evidence and data to drive decision making;
3. Investing in rigorous program evaluation;
4. Engaging in authentic community engagement; and
5. Ensuring equitable outcomes.



For the past two years Washington County has achieved the maximum score across these five key priority areas defined by the U.S. Treasury's Final Rule for using ARPA funds and assessed by Results for America.

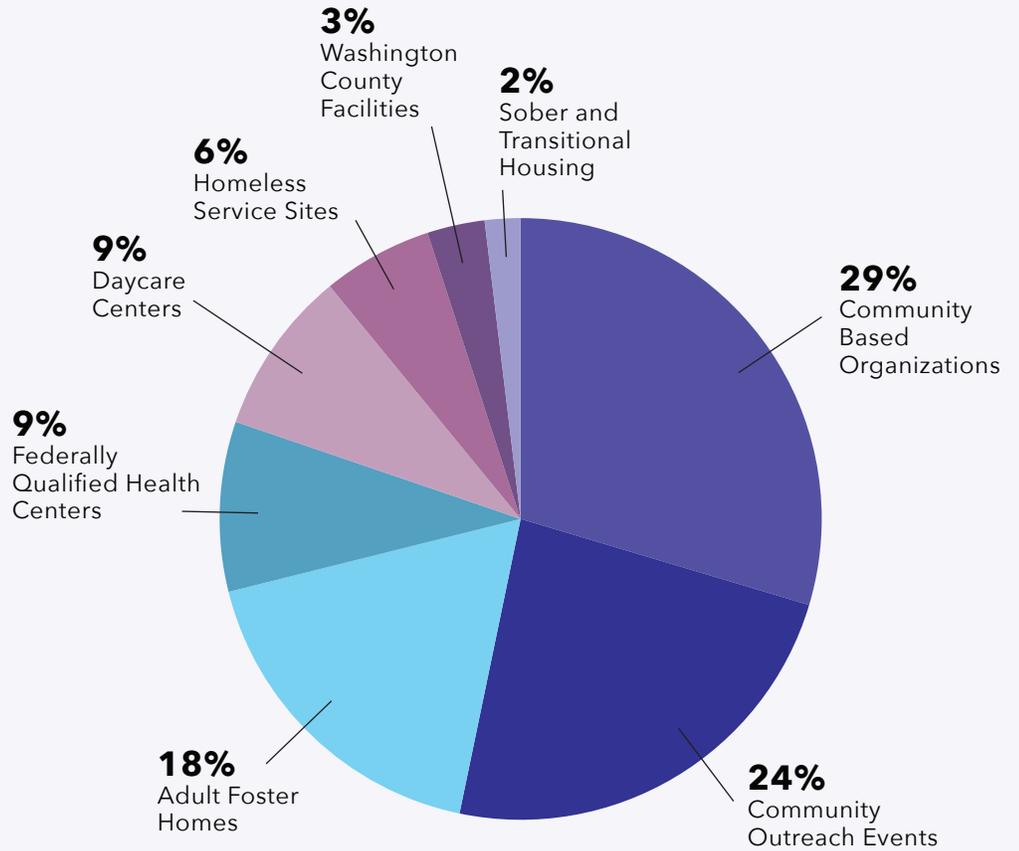
**To learn more, please visit the national dashboard at <https://results4america.org/tools/arp-dashboard/>**

**SUCCESS STORY HIGHLIGHT 1**

# Stopping the Spread and Saving Lives:

At-home Test Kits Distributed by Washington County with Community Partners

Between July 2022 and June 2023, Washington County distributed **15,662 COVID-19 testing kits** to community-based organizations, local businesses and facilities. These tests were then distributed directly to community members served by those groups.

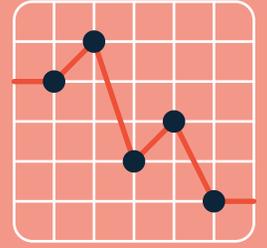
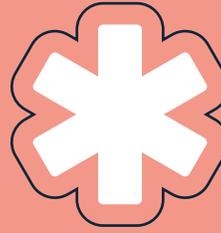
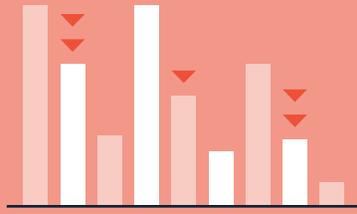
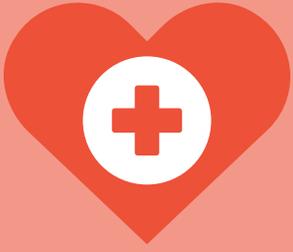


**SUCCESS STORY HIGHLIGHT 2**

# Community Resilience and Recovery

Main activities in this project area included: 1) utilizing community health workers to provide culturally and linguistically responsive support and resource navigation; and 2) addressing the health and social needs of community members, such as food insecurity, social isolation, and vaccine access. Services were provided in **33 languages, including Spanish, Vietnamese, Chinese, Korean, Arabic, Somali, Russian and Khmer.**

Community Resilience Activities by CBOs	Number of Households Served
Food assistance (culturally specific food boxes)	<b>824</b>
Access to health care (OHP enrollment and navigation)	<b>1,280</b>
Other resource navigation (employment-related, mental health, transportation, food stamps, etc)	<b>94</b>
Social support (support for youth, older adults and other groups at risk)	<b>630</b>
Mental health support (group & individual counseling)	<b>173</b>
Outreach and education (through events, social media or website)	<b>18,480</b>
Mobile vaccine clinics (County and CBO combined)	<b>57</b>



## SECTION 5 - PROJECT INVENTORY

# Protecting Public Health

**The Washington County Department of Health and Human Services (HHS)**, Public Health Division, continues to protect the health of our communities, save lives and address community needs through COVID-19 response and recovery projects. American Rescue Plan Act funds provide resources for outbreak response, isolation support, vaccination, testing and related community education programs. To promote effective and equitable outcomes, contracts and collaborations with culturally specific partner organizations ensure service delivery is accessible through co-creation of programs to meet the needs of disproportionately impacted populations. The Board of County Commissioners' principle of investing American Rescue Plan Act funds in public health first includes meeting mandated disease-response activities related to case reporting, case investigation, outbreak investigation, vaccine equity and access and community-based programs. COVID-19 disease response projects include funding for skilled outbreak response teams working within high-risk-and-consequence settings to track and monitor disease transmission, support for infection prevention, staffing for consultations with community members, personal protective equipment (PPE) and COVID-19 testing. These projects include a multilingual and multicultural workforce and translation and interpretation services to support equitable access to information and services.

In addition to direct response work, projects in this investment area are also enabling pandemic recovery through wraparound supports and a focus on social determinants of health to foster economic recovery and food access. Collaborations with community-based organizations provide direct support for individuals and families isolating with COVID-19. Basic supplies (e.g., food, diapers) are distributed through culturally specific networks. This includes providing culturally specific foods, access to important information and assistance to people of color, people with limited English fluency, seasonal farmworkers and other groups disproportionately impacted by the pandemic.

As our community progresses out of the emergency phase and into the next phase of living among the COVID-19 pandemic, these programs continue to comply with mandates, support a responsive workforce, build community preparedness and resilience and continue with the established framework for providing direct resources to communities most impacted by COVID-19. The goal of this work moving forward is closing the gap for health inequities, preventing new gaps and ensuring an aligned resilience framework in partnership with the Oregon Health Authority (OHA) and our community's priorities.

# Surviving COVID-19

## Isolation and Quarantine Support



### PROJECT DESCRIPTION

The Isolation and Quarantine Support (Wraparound Services) program connected people isolating due to COVID-19 with a community health worker (CHW) from a culturally specific community-based organization (CBO). CHWs provided support by arranging food delivery and navigating rent, mortgage, and utility assistance depending on specific needs identified to ensure effective isolation. CHWs assisted individuals and households in accessing resources to address negative health impacts of COVID-19 holistically. CHWs helped people connect to primary care providers, day care providers or provided support in finding employment. The funding for wraparound services was vital in preventing the spread of COVID-19 by ensuring that people could stay home during infectious periods. CHWs are from the communities they serve so they can connect with the individual in a culturally responsive way.

### PROJECT TIMELINE

The project was newly formed during the pandemic to support community recovery strategies. All funds have been obligated and the project is concluding.

### PARTNERSHIPS AND SERVICE DELIVERY

Program was delivered through contractual relationships with community-based organizations to provide support community members through community health workers, and direct resources provided to community members who are eligible for the program.

### PROJECT OUTCOMES

For reporting period of July 1, 2022, to June 30, 2023, Wraparound Services has provided support to 609 households. Of the total referrals, 49% identified as Hispanic/Latino/a/x, 6% Black or African American, 4% Asian, 1% Native Hawaiian or Pacific Islander and 1% American Indian or Alaska Native. Additionally, 18% identified as "other," a category which includes multiracial.

### FUNDING AMOUNT:

**\$8,683,430**  
(Total Budget)

**\$8,138,589**  
(Total Obligations to Date)

**\$7,807,739**  
(Total Expenditure to Date)

### PROJECT IDENTIFICATION NUMBER:

1

### FEDERAL EXPENDITURE CATEGORY:

1- Public Health

1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

# HHS Cross Project Admin Costs



## PROJECT DESCRIPTION

This encompasses the general administrative support required for administering and operating the Washington County Health and Human Services (HHS) ARPA projects.

## PROJECT TIMELINE

The project was newly formed during the pandemic to support implementation of ARPA programs. The project timeline is dependent on ARPA project plan, project will remain in place to administer ARPA funded programs.

## PARTNERSHIPS AND SERVICE DELIVERY

The project is not external facing, includes administrative payroll expenses.

## FUNDING AMOUNT:

\$2,811,688  
(Total Budget)

\$1,789,811  
(Total Obligations to Date)

\$1,722,484  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

34

## FEDERAL EXPENDITURE CATEGORY:

7- Administrative

7.1- Administrative Expenses

# COVID-19 Vaccination



## PROJECT DESCRIPTION

The Washington County Vaccine Team completed direct vaccine administration services on January 10, 2023, after a successful homebound vaccination campaign. This effort served vulnerable residents unable to access vaccine clinics outside of their home. Washington County continued to provide and promote access to COVID-19 vaccinations with a focus on addressing disparities by race, ethnicity, immigration status and other factors. Washington County's current vaccine program coordinates with federally qualified health centers (FQHCs) to operationalize vaccine equity goals to achieve a vaccine rate of 80% or greater of the primary series in our target populations. The program supports FQHCs in Washington County with staff to allow community immunization clinics to run five days per week. No one is turned away and catch-up vaccinations are available for children through the Vaccines for Children (VFC) program as well. Funding has allowed FQHCs in Washington County to continue to support the equity goals of reaching those individuals impacted by gaps in health services related to race, ethnicity, housing and economic burdens. Integrating COVID-19 vaccinations into existing community clinic sites has allowed Washington County to ensure access with fewer barriers and to provide vaccines, insurance navigation and medical resources that free-standing COVID clinics could not provide.

## PROJECT TIMELINE

Washington County is working closely with external community partners to determine the project timeline based on community needs, access gaps and evolving state requirements.

## FUNDING AMOUNT:

\$3,441,574  
(Total Budget)

\$2,533,139  
(Total Obligations to Date)

\$2,223,334  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

2

## FEDERAL EXPENDITURE CATEGORY:

1- Public Health

1.1 COVID-19 Vaccination

## COVID-19 Vaccination (continued)

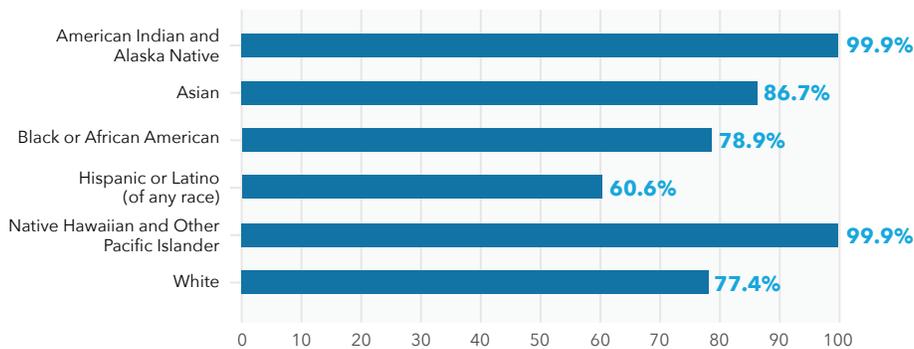
### PARTNERSHIPS AND SERVICE DELIVERY

For the year 2020-23, this project involved contracts with community-based organizations to support vaccine equity and outreach strategies, direct vaccine services through a county-run mobile van and standing clinic sites at identified locations to reach priority populations. Vaccine equity and coordination staff support the linkage between participants to health care and between community partners and clinical providers. This project is also delivered through contracts with federally qualified health centers to administer vaccine to populations with barriers to access. The project focus is on serving people who have been disproportionately impacted by the pandemic addressing barriers to access for groups including Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color within the county who continue to be impacted by COVID-19, as well as historical and current health inequities. The economic impact of illness, isolation, hospitalization and loss of work hours are felt most by low-wage hourly workers with little or no paid sick leave. Providing mobile vaccination sites in partnership with trusted community organizations allows for fewer barriers of access and trust to build within communities.

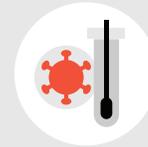
### PROJECT OUTCOMES

By June 30, 2025, this project seeks to eliminate and prevent COVID-19 vaccination and booster inequities by ensuring culturally responsive, linguistically appropriate and equity-centered services that result in Washington County vaccination rates being at least 5% higher than the state average (e.g., age categories, race and ethnicity group). (Figure 6)

**Figure 6: Series Complete Dosage Demographic**



# COVID-19 Testing



## PROJECT DESCRIPTION

The COVID-19 Testing Program aims to increase access to testing supplies and services for populations most at risk for COVID-19. Previously, the County supported operations at larger scale testing sites and offered smaller localized testing events for prioritized communities. In 2021, the County shifted to a model that prioritizes limited testing resources to those disproportionately affected by COVID-19 through rapid test distribution by specific community-based organizations.

In 2023, after distribution of over 15,000 test kits, Washington County now stocks and distributes a small supply of test kits for urgent congregate setting needs to aid in isolating cases at high-risk facilities during outbreaks. (Figure 7)

## PROJECT TIMELINE

The project was formed during the pandemic to ensure testing access. The project is coming to a close.

## PARTNERSHIPS AND SERVICE DELIVERY

This project for the year 2022-23 involved contracts with community-based organizations to distribute test kits directly to individuals and families who have been disproportionately impacted by the pandemic including Black, Indigenous, Latino/a/x, immigrants, refugees and other people of color within the county who continue to be impacted by COVID-19, as well as historical and current health inequities. The year rounded up with a focus on medically fragile and those most at risk for serious complications from COVID due to congregate housing, age, disability, drug use and incarceration. Washington County partnered with facilities that meet outbreak thresholds and are in urgent need of rapid test kits.

## PROJECT OUTCOMES

For project status between July 2022 and June 2023, Washington County distributed 15,662 COVID-19 testing kits to community-based organizations, local businesses and facilities. These tests were then distributed directly to community members served by these groups.

## FUNDING AMOUNT:

**\$122,319**  
(Total Budget)

**\$116,321**  
(Total Obligations to Date)

**\$116,321**  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

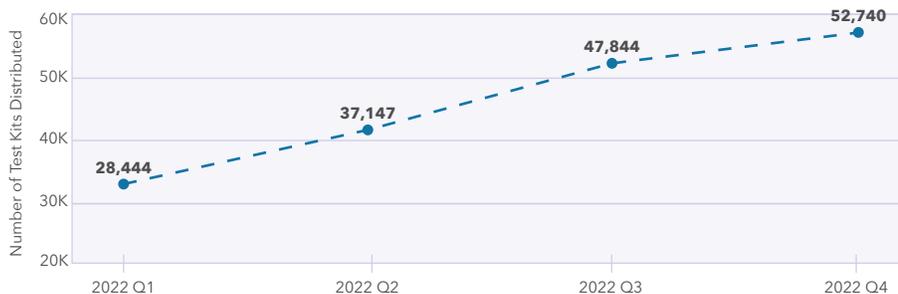
3

## FEDERAL EXPENDITURE CATEGORY:

1- Public Health

1.2 COVID-19 Testing

**Figure 7: Cumulative Number of Test Kits Distributed**



# COVID-19 Case Investigation



## PROJECT DESCRIPTION

The Washington County COVID-19 Case Investigation project included the following activities:

- Processing positive SARS-CoV-2 electronic lab reports, provider reports and home tests reports.
- Identifying cases that link to high-risk facilities and expediting them to the outbreak team for investigation.
- Performing quality assurance work to include the removal of duplicate cases, correction of missing demographics and formation of linkages among cases with variant test results.
- Performing medical record entry for deaths and hospitalizations.
- Completing data entry for contacts to known cases.
- Maintaining and reviewing educational documents and tools in multiple languages to facilitate up-to-date prevention efforts.
- Monitoring data for rising case counts in at-risk populations and high-risk facilities or places of employment.
- Staffing a clinical nurse phone line to provide consultation to employers and individuals in the county on outbreak and prevention guidance; isolation and quarantine education and support; community referrals to behavioral, financial, food and medical resources; and respite shelter referrals.

## PROJECT TIMELINE

This project builds on existing programs in the Public Health Division related to disease reporting and investigation. The project will continue beyond ARPA as there are mandated activities and core public health functions relating to this work. As of May 2023, the Oregon Health Authority (OHA) no longer requires surveillance for COVID-19 and healthcare providers are no longer required to report COVID-19 labs to local public health authority. Congregate care facilities and other congregate housing sites must still report COVID cases when mandated outbreak thresholds are met. At this time case reporting and contact identification remain vital to infection prevention and mitigation at care, carceral and residential facilities. Schools and daycares will work under both the guidance of their licensing board and OHA.

## PARTNERSHIPS AND SERVICE DELIVERY

Washington County's disease surveillance and mitigation strategy was designed to prioritize high-risk settings and cases to mitigate health disparities and serve those most severely impacted by COVID-19. The COVID-19 nurse line received 267 calls over the past 12 months, providing support, education and infection-prevention guidance to the community at large. This effort helped to save lives and maintain critical operations in schools, day care centers, workplaces and other essential institutions. Washington County epidemiologists and data analysts work directly with case investigators, contact tracers and nursing teams to develop data-informed processes and products and analyze case and contact data to identify health disparities. The project is delivered through limited-duration, redeployed and contracted public health clinical and epidemiological staff.

## FUNDING AMOUNT:

\$5,106,035  
(Total Budget)

\$4,365,263  
(Total Obligations to Date)

\$4,228,087  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

4

## FEDERAL EXPENDITURE CATEGORY:

1- Public Health

1.3 COVID-19 Contact Tracing

## COVID-19 Testing (continued)

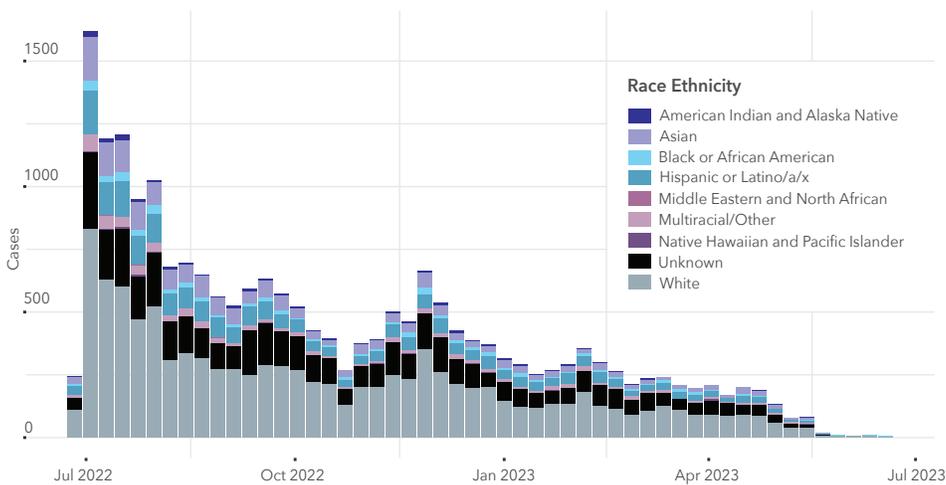
### PROJECT OUTCOMES

#### Disparities in Case Counts by Race and Ethnicity Continue to Shrink as Overall Case Counts Decline

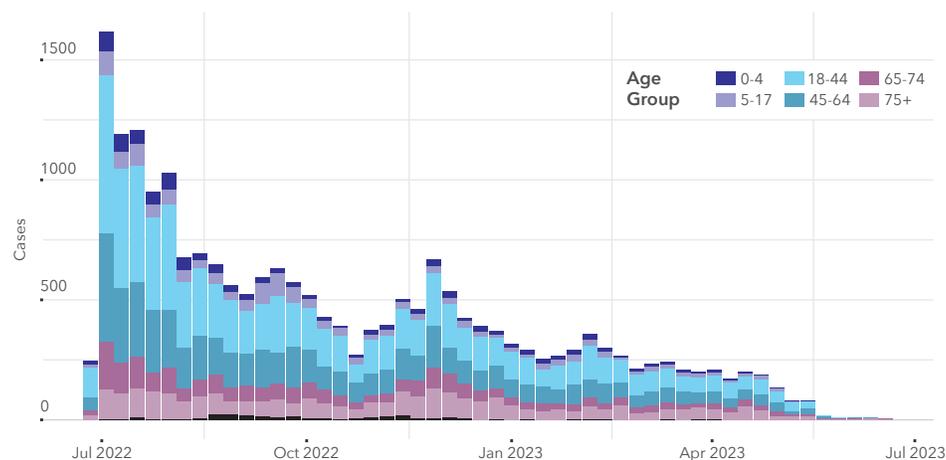
During the first year-and-a-half of the pandemic, 37.7% of COVID-19 cases were among people identifying as Hispanic or Latino/a/x. During this reporting period, 11.4% of cases occurred in this group. During the reporting period for this annual report (July 1, 2022, to June 30, 2023), 11.4% of cases were identified as Hispanic or Latino/a/x, 9.6% Asian, 2.6% Black or African American, 1.4% American Indian and Alaska Native, 0.3% Native Hawaiian and Pacific Islander, 0.1% Middle Eastern and North African, 3.5% Multiracial or Other, 48.9% White, and 22.2% Unknown. For more information on COVID-19 cases, please see the data section at <https://www.oregon.gov/oha/covid19> (Figure 8, Figure 9)

**Figure 8: COVID-19 Case Counts by Race & Ethnicity Over Time**

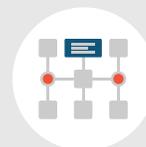
COVID-19 confirmed and presumptive case numbers between July 1st, 2022 to June 30th, 2023 by race and ethnicity where available for Washington County, OR. COVID-19 case counts are by week reported positive.



**Figure 9: Number of confirmed and presumptive case numbers between July 1st, 2022 to June 30th, 2023**



## Other Public Health Services



### PROJECT DESCRIPTION

The COVID-19 pandemic required an increase in staffing and overall health response across the board as the COVID-19 pandemic created negative health outcomes. This project provided funding to maintain critical public health services without a gap in services.

### PROJECT TIMELINE

Public Health deployment has concluded as the public health response has scaled down and this project has concluded.

### PARTNERSHIPS AND SERVICE DELIVERY

This project is delivered through limited-duration, redeployed and contracted public health staff.

### FUNDING AMOUNT:

\$595,342  
(Total Budget)

\$562,825  
(Total Obligations to Date)

\$481,541  
(Total Expenditure to Date)

### PROJECT IDENTIFICATION NUMBER:

5

### FEDERAL EXPENDITURE CATEGORY:

1- Public Health

1.14 Other Public Health Services

## COVID-19 Outbreak Response



### PROJECT DESCRIPTION

The COVID-19 Outbreak Response Team focuses on COVID-19 outbreaks in high-risk, congregate facilities (including long-term care facilities [LTCFs], shelters, shelters, carceral settings, behavioral and residential facilities, foster homes) including school/daycare settings. Tracking and surveillance of COVID cases in facilities with individuals vulnerable to hospitalization and death are followed closely by public health nurses, epidemiologists and support staff. The team supports infection prevention, staffing crisis consultation, personal protective equipment (PPE) and testing distribution, referrals to vaccine and other support for employees and residents. The epidemiologists and data analysts support the outbreak investigations by providing disease mitigation guidance, exposure surveillance and outbreak reports for the Oregon Health Authority.

The end of the Public Health Federal Declaration on May 11, 2023, has allowed planning for integration of COVID outbreak investigations staff into the existing Communicable Disease (CD) team which responds to other disease outbreaks. The additional COVID staff will allow the CD team to meet state outbreak thresholds and response. COVID outbreaks currently outnumber all other pathogens in facility outbreaks. PPE distribution continued for facilities with urgent requests until supplies were exhausted.

The team continues to engage in ongoing policy development and planning processes internally and with local, regional and statewide partners. The intended outcomes are to reduce the disease burden, contain outbreaks, understand demographic trends and protect those most at risk for COVID-19 in Washington County. (Figure 10)

### FUNDING AMOUNT:

\$8,775,299  
(Total Budget)

\$6,508,787  
(Total Obligations to Date)

\$6,232,180  
(Total Expenditure to Date)

### PROJECT IDENTIFICATION NUMBER:

6

### FEDERAL EXPENDITURE CATEGORY:

1- Public Health

1.4 Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)

## COVID-19 Vaccination (continued)

### PROJECT TIMELINE

This project builds on existing programs in the Public Health Division related to outbreak response. The project will continue as it is a mandated activity and core public health function for reportable communicable diseases.

### PARTNERSHIPS AND SERVICE DELIVERY

Washington County's disease surveillance and mitigation strategy was designed to prioritize high-risk settings and cases to mitigate health disparities and serve those most likely to be severely impacted by COVID-19. The project is delivered through limited-duration, redeployed and contracted public health clinical, epidemiological and program coordinator staff. Washington County intentionally recruited and maintained bilingual staff, both internally and through contracts, to our COVID-19 response team. At any given time, our COVID-19 response workforce included staff who were proficient in 10 to 13 different languages. We prioritized translation into the 11 language groups most likely to consider the English language a barrier to information and services in Washington County, including Spanish, Vietnamese, Chinese, Korean, Arabic, Tagalog/Filipino, Somali, Farsi/Persian, Russian, Khmer/Cambodian and Japanese, for all case and contact materials.

**Figure 10: Cumulative Outbreak Investigations**



### EVIDENCE-BASE:

The overarching goal of the Outbreak Response project is to identify and investigate disease outbreaks.

Outbreak investigation is a core public health competency as identified by the U.S. Centers for Disease Control and Prevention. (Reintjes, R., & Zanuzdana, A., 2009)

### DATA HIGHLIGHTS:



**10-13** LANGUAGES COVERED BY COVID-19 RESPONSE WORKFORCE



**2,566** CUMULATIVE NUMBER OF OUTBREAK INVESTIGATIONS

## Public Health Covid-19 Communications



### PROJECT DESCRIPTION

The Public Health COVID-19 Communications project sought to address equity gaps by leading the public health efforts to communicate, educate and inform those most impacted by the pandemic. By adding bilingual and bicultural capacity, communication channels were expanded to reach a wider audience in English and Spanish.

### PROJECT TIMELINE

Communications capacity has decreased as the public health response has scaled down and this project has concluded.

### PARTNERSHIPS AND SERVICE DELIVERY

The project led to the creation of the County's first-ever Spanish public health Facebook page and newsletter, both of which have since expanded to include countywide announcements. Additionally, this project worked with community organizations to co-create shared vaccination education campaigns and written materials in languages other than English.

### FUNDING AMOUNT:

**\$163,106**  
(Total Budget)

**\$162,535**  
(Total Obligations to Date)

**\$162,535**  
(Total Expenditure to Date)

### PROJECT IDENTIFICATION NUMBER:

7

### FEDERAL EXPENDITURE CATEGORY:

1- Public Health  
1.7-Other COVID-19 Public Health Expenses

# Community Resilience and Recovery



## PROJECT DESCRIPTION

The Community Resilience and Recovery project implemented work through community-based organizations to address COVID-19 pandemic-related health inequities. Programs such as co-hosting vaccination clinics, providing vaccine system navigation, and making COVID-19 vaccination and education outreach calls in immigrant, refugee and communities of color to decrease pandemic related inequities. The project included 19 contracts with culturally specific community-based organizations to design and lead recovery activities. The main activities included: 1) utilizing community health workers to provide culturally and linguistically responsive support and resource navigation; and 2) addressing the health and social needs of community members, such as food insecurity, social isolation and vaccine access.

## PROJECT TIMELINE

Most components concluded June 30, 2023, all funds will be expended by December 31, 2023.

## PARTNERSHIPS AND SERVICE DELIVERY

This project is designed to increase access to health services, such as vaccines, and improve social determinants of health for communities of color and immigrant communities who are historically underserved.

The project is delivered through contracts with community-based organizations. CBO partners for this program were solicited through networks of organizations that provide culturally responsive services. For example, the funding opportunity was shared with Washington County's COVID-19 Racial Equity Workgroup (CREW).

## DATA HIGHLIGHT

**19** PARTNERSHIPS WITH CULTURALLY SPECIFIC COMMUNITY-BASED ORGANIZATIONS

## FUNDING AMOUNT:

**\$1,815,308**  
(Total Budget)

**\$1,815,301**  
(Total Obligations to Date)

**\$1,601,442**  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

8

## FEDERAL EXPENDITURE CATEGORY:

2- Negative Economic Impacts  
2.19-Social Determinants of Health: Community Health Workers or Benefits Navigators

## EVIDENCE-BASE:

The use of community health workers as trusted messengers in the community is an evidence-based practice followed by this project. Community health workers are best situated to know the language, culture and customs of the communities experiencing the greatest disparities and have been shown to improve health outcomes. (Kangovi, M. et al., 2020; U.S. Health and Human Services, Office of Minority Health, n.d.; U.S. Department of Health and Human Services, 2014; National Standards for Culturally and Linguistically Appropriate Services (CLAS) in Health and Health Care, 2022).

# Meeting Basic Needs

## General Nutrition and Hygiene Support



### PROJECT DESCRIPTION

This project provided nutrition services, meals, essential needs and food boxes to individuals throughout Washington County. Much of the work targeted home-bound individuals and people with disabilities. During the COVID-19 shut down and times of high disease transmission in following years, senior and older adult centers in particular were not able to provide in-person meals and had to pivot to providing more meals at home. Meal delivery is more resource and time intensive than group in-person meals. This project covered those increased needs and helped build capacity of community-based organizations providing food and serving our community, especially those most vulnerable to both COVID-19 and hunger. (Figure 11)

### PROJECT TIMELINE

Part of this project built off of existing programming (home-delivered and congregate meals) with expansion to meet greater need during the pandemic. The project's expanded capacity ended June 30, 2023.

### PARTNERSHIPS AND SERVICE DELIVERY

This project was provided through contracts with community-based organizations, including culturally specific organizations, providing congregate- and home-delivered meals as well as supporting food access networks in Washington County. The programmatic areas specifically focused on providing resources to under-resourced communities and communities of color who have been disproportionately impacted by the pandemic and exacerbated health disparities.

Intended outcomes for general nutrition are focused on providing more meals and more supplemental nutrition to older adults who are isolated and who may not have accessed services prior to the pandemic. Project staff recognized that there are members of the community who did not know about nutrition services provided to older adults, so the project was able to reach out to more individuals and offer supplemental nutrition items and meals with the current and previous pandemic funding.

**Figure 11: Feeding Washington County:**  
Number of Meals Provided by Community-Based Organizations



*Washington County partnered with and funded community-based organizations providing meals in both congregate settings and deliveries to homebound adults.*

### FUNDING AMOUNT:

**\$909,807**  
(Total Budget)

**\$882,997**  
(Total Obligations to Date)

**\$820,497**  
(Total Expenditure to Date)

### PROJECT IDENTIFICATION NUMBER:

9

### FEDERAL EXPENDITURE CATEGORY:

2-Negative Economic Impacts  
2.1-Household Assistance: Food Programs

### EVIDENCE-BASE:

The Washington County Emergency Operating Center's (EOC) situation, background, assessment and recommendation (SBEAR) report identified that a vast number of Washington County residents were in need of food access support. In addition to providing food access and food insecurity data, the SBEAR report identified equity as a central issue impacting the county's food system, including access and language barriers, and limited availability of quality foods that are fresh, culturally specific, nutritious and meet dietary needs. (Cereda, E. et al, 2016; Moreira N. et al, 2016; van Staveren, W. A., & de Groot, L. C., 2011)

# Culturally Specific Nutrition



## PROJECT DESCRIPTION

This project was created and implemented in collaboration with a community partner organization, Community Action, to develop equity-centered practices for distributing funding to community organizations addressing food insecurity across Washington County. Community Action provided this grant funding to 18 community organizations who are experts in providing culturally specific nutrition support and food to communities of color, immigrant and refugee populations, older adults and other communities disproportionately affected by the pandemic. Each of these organizations spent funds throughout 2022.

## PROJECT TIMELINE

This project was built on needs highlighted early in the pandemic and lasted through calendar year 2022.

## PARTNERSHIPS AND SERVICE DELIVERY

This project resulted in a contract with Community Action to develop equity-centered practices for distributing funding to community organizations to address food and resource insecurity. This project is specifically focused on serving communities disproportionately affected by the pandemic including communities of color, immigrants and refugees, older adults and similarly underserved populations. Community Action was contracted to manage the process for grant applications, equity centered grant review and grant recipient decision-making used to distribute funding. The strategic goals, design and implementation of this project aligns with the County's commitment to equity and reducing health disparities amongst marginalized and underserved communities. The application process opened in March 2022 with grant decisioning and disbursement closing in May and July, respectively. Washington County and Community Action partnered closely to develop processes that aligned with the County's commitment to equity and reducing racial disparities in health outcomes for the remainder of the contract, which ended in December of 2022.

## FUNDING AMOUNT:

**\$1,908,022**  
(Total Budget)

**\$1,903,989**  
(Total Obligations to Date)

**\$941,910**  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

10

## FEDERAL EXPENDITURE CATEGORY:

2-Negative Economic Impacts  
2.1-Household Assistance:  
Food Programs

## EVIDENCE-BASE:

This project is based on data and evidence from the Washington County Emergency Operations Center and the initial phase of the pandemic in which it was seen that a vast number of Washington County residents, organizations and partners were seeking to support communities, families and individuals in need. This in turn led to the development of essential needs hubs, which created a central access point within each jurisdiction to support these efforts. The essential needs hubs led to the development of a situation, background, assessment and recommendation report specifically focused on Washington County's community food system.

# Migrant and Seasonal Farmworker Community Support



## PROJECT DESCRIPTION

This project was made up of migratory and seasonal farmworker community support activities that were implemented through a partnership with a community-based organization, Centro Cultural de Washington County. The project funded provisions of food, climate related supports, and essential needs resources to migratory and seasonal farmworkers disproportionately affected by the pandemic.

## PROJECT TIMELINE

Funds from this project were distributed to Centro Cultural throughout 2022, ending in March of 2023.

## PARTNERSHIPS AND SERVICE DELIVERY

This project was provided through a contract with community-based organization Centro Cultural to support the primary population identified. This program's goal focused specifically on providing food, essential needs and climate health-related resources to migratory, seasonal, farm and agricultural workers. Currently, this program is working in collaboration with a well-established community organization, Centro Cultural, to distribute resources directly to members of the community.

## FUNDING AMOUNT:

**\$437,171**  
(Total Budget)

**\$175,746**  
(Total Obligations to Date)

**\$120,622**  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

11

## FEDERAL EXPENDITURE CATEGORY:

2-Negative Economic Impacts  
2.37-Economic Impact Assistance: Other

## EVIDENCE-BASE:

This project follows evidence-based practices by providing food and essential needs to address food insecurity and lack of economic resources.



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## SECTION 5 - PROJECT INVENTORY

# Community Stabilization and Wellness

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**This investment area considered the multiple overlapping social, economic, and health factors affecting** community recovery with a focus on populations disproportionately impacted by the pandemic. Centering the adopted ARPA values of equity and collaboration, projects in this area included partnerships with other governments, community-based organizations and multiple disciplines across County departments. From child care to mental health to in-home care to housing stabilization to utility bill relief, this investment area included a suite of projects. Together, these projects have facilitated the transition from pandemic response to recovery to resilience. These trauma-informed, equity-centered efforts aimed to address the deepest pandemic impacts disproportionately experienced by Black, Indigenous, Latina/o/x, immigrant, refugee, and other marginalized communities.

A selection of projects in the Community Stabilization and Wellness investment area will continue in future ARPA reports under the Workforce Development investment area within the newly adopted 2023-2026 ARPA Investment Framework. As described in the Executive Summary, Washington County is transitioning to a second, revised framework with an overarching focus on resilience, reflecting the current stage of the pandemic.

# Developing Holistic Wellness

## Child Care Provider and Family Support



### PROJECT DESCRIPTION

This investment area includes three interrelated projects:

- 1. Assessment** - An inventory of current child care service capacity is intended to generate knowledge for policymakers in Washington County. This evidence is essential for the development of child care support efforts in future strategic recovery planning.
- 2. Network Building** - To address disparities in pandemic impacts and advance equitable access to service, this investment area is in the process of developing focused child care networks spanning Spanish, Somali and Arabic languages as well as providers who primarily serve families receiving Employment Related Day Care (ERDC). Networks will be supported by a community health worker who will develop referral pathways into early childhood services and other holistic support related to social determinants of health.
- 3. Behavioral Health Needs** - Finally, investment will support the identification of needed behavioral health services among child care providers and families being served in an effort to mitigate the impacts of the pandemic, reduce youth expulsions or suspensions from child care settings and build system resiliency.

### PROJECT TIMELINE

Child Care Analysis Completion Date - June 30, 2023

Child Care Network and Behavioral Health Support Completion Date - December 30, 2024

### PARTNERSHIPS AND SERVICE DELIVERY

The child care analysis aspect of this project was provided by a consulting firm, ECONorthwest, rooted in economic and social analysis primarily on the West Coast. Staff with Washington County and community-based organizations worked intensely with ECONorthwest consultants to develop key project outcomes and areas of analysis such as land use, workforce shortages, etc.

The child care network and behavioral health support work is an on-going collaboration among Washington County, United Way of the Columbia-Willamette and Community Action. These projects are based on existing best practices related to workforce development, peer support and behavioral health support to child care providers, children and families.

The child care networks are a peer-based cohort model where relevant trainings are brought to providers in the community, with a focus on increasing their professional development in accordance with the Oregon Registry Online as well as meeting and

### FUNDING AMOUNT:

\$2,435,581  
(Total Budget)

\$2,435,295  
(Total Obligations to Date)

\$753,980  
(Total Expenditure to Date)

### PROJECT IDENTIFICATION NUMBER:

12

### FEDERAL EXPENDITURE CATEGORY:

2-Negative Economic Impacts  
2.11-Healthy Childhood Environments: Child Care

### EVIDENCE-BASE:

Focused child care networks will adhere to evidence-informed models and emerging best practice as found in Bromer, Van Haitsma, Daley and Madigliani, (2008). (Porter, T. & Reiman, K., 2016)

### Child Care Provider and Family Support (continued)

exceeding health and safety standards. In addition to professional development, the peer orientation allows for learning and collaboration across providers facing similar issues in regards to language barriers, system navigation, family recruitment and retention and other aspects related to providing high-quality child care services to marginalized communities.

Behavioral health and support work is being implemented in a tiered, triage model following an evidence-based program developed by the University of Arkansas. Community Action staff receives communications from child care providers about difficult behavior in their classrooms and attempts redress with light interventions such as suggested environmental changes or management techniques. If additional support is required, child care quality improvement specialists will go to the provider and develop a specific plan of action. Finally if behavior persists the family and provider are offered the opportunity to work with a licensed early childhood mental health consultant. Beyond the support offered to the provider, families are connected to relevant services (parenting education, early intervention, etc.) to address behaviors occurring at home or identify developmental delays that may require ongoing support.

**Figure 12: Broadening Access to Child Care in Washington County**  
Child Care Network Enrollment and Consultations by Quarter



This project builds child care networks of linguistically specific providers to increase the quantity and quality of child care available in Washington County, especially for linguistic minorities disproportionately impacted by the pandemic. These networks give providers and families access to trainings, multilingual resources and wraparound services such as connections to early interventions.

# Child Care Workforce Development



## PROJECT DESCRIPTION

This project aims to help build workforce development pathways for individuals to access or increase their training, thereby increasing the capacity of the child care workforce in Washington County. This work will encompass multiple steps, including:

- Developing pathways from within existing training institutions,
- Developing and scaling professional development opportunities for communities with the least access and
- Developing and implementing paid stipend and/or scholarship programs.

This project is inclusive of providers throughout the community and is exploring the potential for collaborative support from economic development offices across local governments.

## PROJECT TIMELINE

This project is new based on a need identified during the pandemic. As described in the Executive Summary, the newly adopted 2023-2026 ARPA Investment Framework includes revised projects; this project will be reported on in future reports under the category of Workforce Development. Funds are expected to be expended to June 30, 2024.

## PARTNERSHIPS AND SERVICE DELIVERY

This project is in development with the Washington County Behavioral Health Division and the Economic Development Program.

## PROJECT OUTCOMES:

Future indicators of performance will include:

- Number of workers enrolled in sectoral job training programs.
- Number of workers completing sectoral job training programs.

## FUNDING AMOUNT:

**\$624,919**  
(Total Budget)

**\$2,880**  
(Total Obligations to Date)

**\$2,880**  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

13

## FEDERAL EXPENDITURE CATEGORY:

2-Negative Economic Impacts  
2.10-Assistance to Unemployed or Underemployed Workers

## EVIDENCE-BASE:

This project is in development and will use evidence-based interventions similar to the adult vocation training approach highlighted by the Results for America nonprofit. (Results for America, Vocational Training, 2022)

# Overdose Prevention



## PROJECT DESCRIPTION

The purpose of this Project was to provide naloxone to individuals at a high risk of overdose who are placed at the Washington County Community Corrections Center or are under the supervision of the Washington County Department of Community Corrections or both. The goal was to decrease the number of individuals who overdose (OD) on opioids and decrease opioid-related mortality by increasing the number of individuals accessing naloxone. Community Corrections administered and operated the project through its current naloxone distribution process or through sub-contract agreements with external partners.

## PROJECT TIMELINE

Project activities ended June 30, 2023.

## PROJECT OUTCOMES

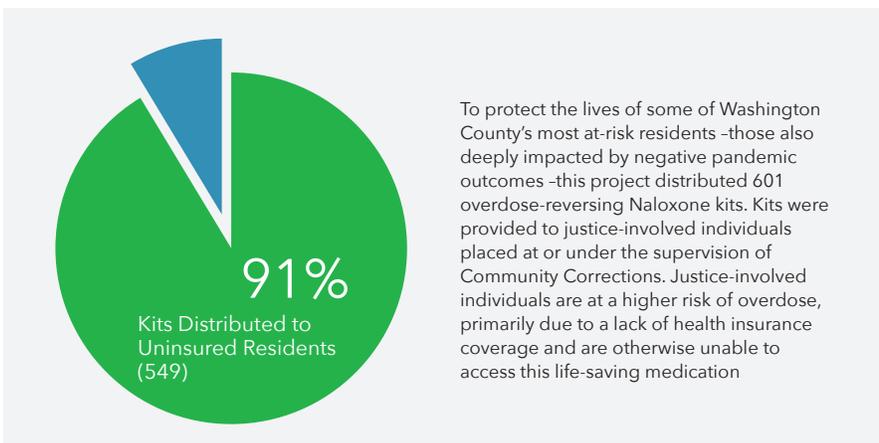
**2022:** 228 naloxone kits were purchased. 128 kits were distributed to Probation and Parole and 108 kits were distributed to the Washington County Community Corrections Center (CCC).

**2023:** 373 naloxone kits were distributed to people between the ages of 19-54.

Overall, 90% of the recipient reported their primary language as English and 10% as Spanish. Individuals who received kits identified as the following race/ethnicity: 75 Hispanic or Latino/a/x, 61 Black or African American, and 465 white. 66 recipients of the kits identified as female, and 535 identified as male. 549 recipients were uninsured, 2 with private/commercial insurance, 22 with Medicare, 14 insurance is unknown. (Figure 13)

**Figure 13: Preventing Opioid Overdoses**

Naloxone Distribution



## FUNDING AMOUNT:

**\$97,000**  
(Total Budget)

**\$45,933**  
(Total Obligations to Date)

**\$22,563**  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

36

## FEDERAL EXPENDITURE CATEGORY:

2-Negative Economic Impacts  
2.34-Assistance to Impacted Nonprofit Organizations

## EVIDENCE-BASE:

Opiate-related overdosing has become a major public health problem and research has shown that individuals with substance use histories who experience a period of incarceration are at increased risk of overdosing and dying of an overdose upon re-entering the community. Oregon law currently allows public health departments and community-based organizations to train lay people to administer naloxone to anyone who appears to be suffering from an overdose. (The Oregon Health Authority has established minimum training elements, per OAR 333-055-0100). For more information, please see the State of Oregon's naloxone possession law (ORS 689.681) and good Samaritan law (ORS 475.898).

# Suicide Prevention



## PROJECT DESCRIPTION

To address increased need for suicide prevention due to negative pandemic impacts, this four-part prevention project included:

1. Expanded suicide prevention training and resources, including the curriculum provided at <https://www.gettrainedtohelp.com/en/>;
2. Firearm and medication lockbox distribution for lethal means safety;
3. Suicide prevention media campaigns; and
4. Long-term strategic planning. This project aims to serve youth, older adults, military veterans, culturally specific communities and LGBTQ+ people.

## PROJECT TIMELINE

This project ended June 30, 2023. Remaining funds are being reallocated to projects within the 2023-2026 ARPA Investment Framework, as described in the Executive Summary.

## PARTNERSHIPS AND SERVICE DELIVERY

This project included a public media campaign in English and Spanish.

To learn more, please visit:

<https://www.youtube.com/watch?v=J3eTsNYDj7E&list=PLKDly7dI3dIFn7OQBisZRw-RsEgFf0i77>

## FUNDING AMOUNT:

**\$356,293**  
(Total Budget)

**\$147,550**  
(Total Obligations to Date)

**\$138,439**  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

14

## FEDERAL EXPENDITURE CATEGORY:

1-Public Health

1.12-Mental Health Services

## EVIDENCE-BASE:

The activities outlined for this project are based on evidence-based interventions and activities, including Aldrich et al. (2018); Kitchener et al. (2006); Shannonhouse et al. (2017); National CLAS Standards, HHS Office of Minority Health (2022); Miller et al. (2020); Upsal et al. (2021); Robinson (1982); Pirkis et al. (2019); Witry et al. (2020).

# Investments in Youth Resilience within Schools



## PROJECT DESCRIPTION

This project consists of a culturally responsive social emotional learning (SEL) curriculum, emotional calming/wellness supplies and professional development to explicitly support students' diverse backgrounds, identities, strengths and challenges as a strategy to address the emotional and behavioral health challenges caused or exacerbated by COVID-19.

The pandemic negatively impacted many children's mental health and isolated them from their peers and classrooms where they would normally learn vital social emotional skills. This project aims to help children regulate their emotions and improve mental health outcomes through a culturally responsive social emotional learning (SEL) curriculum, emotional calming or wellness supplies and spaces, professional development for school staff and support for families.

## PROJECT TIMELINE

This project has an anticipated completion date of June 30, 2024.

## PARTNERSHIPS AND SERVICE DELIVERY

This project partnered with and funded school districts to implement curriculum, classroom and staff supports.

## DATA HIGHLIGHTS:

11,604  STUDENTS SERVED

## FUNDING AMOUNT:

\$417,100  
(Total Budget)

\$405,024  
(Total Obligations to Date)

\$232,419  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

15

## FEDERAL EXPENDITURE CATEGORY:

1-Public Health

1.12-Mental Health Services

## EVIDENCE-BASE:

- Social emotional learning curriculum
- Wellness supplies
- Staff training

# Behavioral Health Treatment



## PROJECT DESCRIPTION

This project provided direct behavioral health supports to highly impacted communities with investment in the behavioral health efforts at the Virginia Garcia Memorial Health Center to support populations highly impacted by COVID-19. This project supported individuals accessing COVID-19 counseling services through Lutheran Community Services and the Asian Health and Services Center to assist, alleviate and/or prevent symptoms of stress or crisis developed directly as a result of the pandemic. This project also provided funding to community organizations including Centro Cultural and the Asian Health and Services Center, for telephone reassurance calls with older adults in the Latino/a/x and Asian communities. The reassurance calls were intended to provide them with social interaction, information and assistance, emotional support and help with accessing and navigating technology. These efforts served those who were physically, geographically or socially isolated by providing safety checks and a connection point for additional resources. The aim was to help keep these older adults in contact with their community supports and provide access to resources. Many of Centro Cultural's Edad de Oro and Asian Health's longtime community members regularly accessed this resource during the pandemic. (Figure 14)

## PROJECT TIMELINE

This project ended June 30, 2023. Remaining funds are being reallocated to projects within the 2023-2026 ARPA Investment Framework, as described in the Executive Summary.

## PARTNERSHIPS AND SERVICE DELIVERY

This project included culturally specific information provided by phone. During the past two years of the pandemic, many older adult clients have had limited access to socialization. Most have been staying home to avoid unnecessary exposure. Several have had spouses or other family members pass away during the pandemic.

**Figure 14:** Wellness Check and Resource Navigation Calls



## FUNDING AMOUNT:

**\$1,011,300**  
(Total Budget)

**\$807,032**  
(Total Obligations to Date)

**\$562,377**  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

16

## FEDERAL EXPENDITURE CATEGORY:

- 1-Public Health
- 1.12-Mental Health Services

## EVIDENCE-BASE:

This project provides funding to assist COVID-19 Community Counseling Program (CCCP) clients who have been financially impacted by the pandemic with accessing flexible supports for mental health and stress symptoms. (Kumar & Kumar, 2020)

During the past two years of pandemic, many older adult clients have had limited access to socialization. Most have been staying home to avoid unnecessary exposure. Several have had spouses or other family members pass away during the pandemic. By keeping in contact with these clients, this program provides relevant culturally specific resources based on current need, as well as just lending a friendly ear during a challenging time. (Totten et al., 2020)

# Behavioral Health Provider Investment



## PROJECT DESCRIPTION

This project invested in behavioral health providers serving Washington County's most vulnerable and highest-risk residents with critical mental health services. The project's core included trainings for behavioral health services staff and a summit to address staffing and other COVID-19-related problems facing providers to identify creative solutions using existing community resources. Early in the pandemic response, this project also included safety equipment to enable people to safely transition back to in-person services.

## PROJECT TIMELINE

As described in the Executive Summary, the newly adopted 2023-2026 ARPA Investment Framework includes revised projects; this project will be reported on in future reports under the category of Workforce Development.

## PARTNERSHIPS AND SERVICE DELIVERY

The next stage of this project is in development with the Washington County Behavioral Health Division and the Economic Development Program.

## FUNDING AMOUNT:

**\$301,107**  
(Total Budget)

**\$141,359**  
(Total Obligations to Date)

**\$141,359**  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

17

## FEDERAL EXPENDITURE CATEGORY:

2-Negative Economic Impacts

2.36-Aid to Other Impacted Industries

# Caregiver Support



## PROJECT DESCRIPTION

This project increased unpaid family caregivers' access to support and assistance. During the pandemic the healthcare system relied on unpaid caregivers to take care of friends and family as access to professional care was impacted. To manage the burnout, exhaustion and isolation of these community members, Washington County is providing a series of supports:

- Free counseling sessions specifically to help people manage the physical and emotional complexities related to their roles as unpaid caregivers.
- Professional at-home caregiving support for a short time, providing family caregivers with relief and rest.
- Support groups offering facilitated discussions aimed at building a mutual support system among unpaid family and friend caregivers.

## PROJECT TIMELINE

This project built off of existing programming within the Disability Aging and Veterans Services Division of Health and Human Services and has been able to expand access during the pandemic. The expanded access ended on June 30, 2023.

## PARTNERSHIPS AND SERVICE DELIVERY

This project involved direct support and connecting family caregivers with resources through an existing County-provided program.

## FUNDING AMOUNT:

**\$79,500**  
(Total Budget)

**\$53,875**  
(Total Obligations to Date)

**\$41,524**  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

18

## FEDERAL EXPENDITURE CATEGORY:

1-Public Health

1.14-Other Public Health Services

# Homeless Prevention due to Mental Health Disability



## PROJECT DESCRIPTION

This project supported older adults and people with disabilities to improve their living conditions by providing deep cleaning and “muck-out” services. This allowed people to escape hoarding situations induced or exacerbated by the isolation, stress and economic consequences of the pandemic. By making homes safer and giving residents a clean slate to work from, Washington County, through its contract with Pegasus Moving, helped keep residents healthy and prevent homelessness.

## PROJECT TIMELINE

This program ended on June 30, 2023.

## PARTNERSHIPS AND SERVICE DELIVERY

This project relied on contracted service providers to perform household clean outs.

## FUNDING AMOUNT:

**\$30,000**  
(Total Budget)

**\$23,037**  
(Total Obligations to Date)

**\$22,492**  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

19

## FEDERAL EXPENDITURE CATEGORY:

1-Public Health  
1.12-Mental Health Services

## EVIDENCE-BASE:

This project involves cleaning households of those exhibiting hoarding behaviors as an evidence-based practice to prevent eviction and reduce negative health outcomes. (A. M. Millen, 2020).

# Healthy Births and Family Stability



## PROJECT DESCRIPTION

The pandemic underscored the need for in-home services for health, social/emotional wellness and parenting support. Pre-pandemic racial inequities have become more disparate as historically marginalized populations continue to experience the deepest pandemic impacts. This project increases program capacity to address social determinants of health and disparities in health outcomes through increased service capacity for perinatal support and nurse home visiting programs. Providing in-home support has also allowed families to minimize exposure risks in in-person healthcare settings. (Figure 15)

## PROJECT TIMELINE

This project continues to spend obligated funding with an anticipated project end date of December 31, 2024.

## PARTNERSHIPS AND SERVICE DELIVERY

This project is administered by community health nurses staffed by the County. The project also provides support for community health workers in local community hospitals and clinics.

These community health workers are connecting with perinatal families who identify as Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color.

This project increases capacity to address social determinants of health and disparities in health outcomes through increased service capacity for perinatal support and nurse home visiting programs. Families supported by evidence and research-based nurse home visiting programs are proven to improve the health and wellbeing of first-time families and families with multiple risk factors.

## FUNDING AMOUNT:

**\$620,000**  
(Total Budget)

**\$590,770**  
(Total Obligations to Date)

**\$409,083**  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

20

## FEDERAL EXPENDITURE CATEGORY:

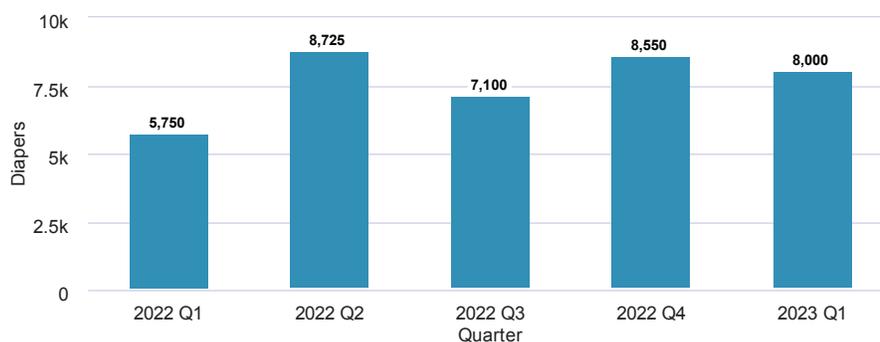
2-Negative Economic Impacts

2.12-Healthy Childhood Environments: Home Visiting

## EVIDENCE-BASE:

This project addresses multiple social determinants of health and increases family stability, as demonstrated through key research. (Family Connects International, Dodge et al., 2013)

**Figure 15: Total Number of Diapers Distributed to Low Income Families**



# Perinatal Health Equity



## PROJECT DESCRIPTION

This project aims to improve maternal and family health, especially around birth and for newborns. The pandemic exacerbated existing health inequities and maternal mortality rates, especially in communities of color. Washington County is addressing these exacerbated inequities by hiring community health workers with knowledge, experience and training in prenatal and early childhood support for marginalized households. The community health workers are embedded in birthing hospital and prenatal clinics, working directly with communities that have borne the brunt of the pandemic, including those with limited incomes, disabilities and communities of color.

## PROJECT TIMELINE

This project will continue to expend already-obligated funding through June 30, 2025.

## PARTNERSHIPS AND SERVICE DELIVERY

This project is administered by community health nurses staffed by Washington County. This project also provides support for community health workers in local community hospitals and clinics.

## FUNDING AMOUNT:

**\$210,000**  
(Total Budget)

**\$183,777**  
(Total Obligations to Date)

**\$20,854**  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

21

## FEDERAL EXPENDITURE CATEGORY:

2-Negative Economic Impacts  
2.19-Social Determinants of Health: Community Health Workers or Benefits Navigators

## EVIDENCE-BASE:

This project addresses social determinants of health and increases family stability, as demonstrated through key research. (Family Connects International, Dodge et al., 2013)

# Ensuring Shelter and Safety

## Homeless Encampment



### PROJECT DESCRIPTION

The Encampment Management Program (EMP) was created in response to an unprecedented rise in homelessness during the COVID-19 pandemic, including a dramatic increase in people camping outdoors in public locations. The EMP brings together multiple Washington County departments, cities and special districts to improve encampment management coordination across jurisdictional boundaries. Encampment management includes (but is not limited to) outreach to connect campers with supportive services and housing navigation assistance, sanitation support like garbage collection and portable toilets and strategic communication between participating agencies and the public. This program is intended to provide a short-term emergency response as new resources – funded by the regional Supportive Housing Services program – become available, creating new pathways to permanent supportive housing for people experiencing homelessness.

### PROJECT TIMELINE

This is a new project. The pilot effort will be completed by August 31, 2023.

### PARTNERSHIPS AND SERVICE DELIVERY

This multi-disciplinary, cross-departmental project utilized contracts for aspects of the program (e.g., camp clean ups and outreach). The collaborative approach involved Washington County departments such as the Sheriff's Office, Housing Services and Health and Human Services. Ensuring encampments maintain a minimum level of health and safety supports both the houseless and housed community members in maintaining personal sanitation, health and safety.

### FUNDING AMOUNT:

\$1,956,600  
(Total Budget)

\$1,889,336  
(Total Obligations to Date)

\$1,416,248  
(Total Expenditure to Date)

### PROJECT IDENTIFICATION NUMBER:

22

### FEDERAL EXPENDITURE CATEGORY:

2-Negative Economic Impacts  
2.16-Long-term Housing Security: Services for Unhoused Persons

# Household Water Utility Relief



## PROJECT DESCRIPTION

The Utility Assistance Program helped households facing housing insecurity due to sharp increases in past-due utility bills accumulated in the pandemic. The project prioritized clearing past-due accounts of households identified as high risk for houselessness by socioeconomic and demographic criteria.

## PROJECT TIMELINE

This one-time fund cleared past due bills in summer 2022.

## PARTNERSHIPS AND SERVICE DELIVERY

Clean Water Services served as the central convener for the project in partnership with water, sewer and stormwater service providers across the County.

## PROJECT OUTCOMES

Number of assisted households: **3,724**

Percentage of qualifying accounts assisted: 89% (households had the option to opt-out of debt relief). This project was essential in preventing exacerbated disparities in debt accumulation, credit impacts related to collections and preventing water shut offs for vulnerable households.

## DATA HIGHLIGHTS:

**3,724**



TOTAL NUMBER OF HOUSEHOLD ACCOUNTS CLEARED

## FUNDING AMOUNT:

**\$2,000,000**

(Total Budget)

**\$1,486,386**

(Total Obligations to Date)

**\$1,484,386**

(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

23

## FEDERAL EXPENDITURE CATEGORY:

2-Negative Economic Impacts

2.2-Household Assistance Rent Mortgage and Utility Aid

## EVIDENCE-BASE:

Utility assistance is a well-known strategy evidenced to positively impact multiple social determinants of health, including housing security (Hernández, D., 2016). Further, automatic "opt-out" solutions as opposed to application-based utility relief has been shown to serve a greater number of eligible low-income households (Harak, C., 2013).



### SUCCESS STORY HIGHLIGHT 3

# Growing a New Business

In the Equitable Economic Recovery Grant Program



*Members representing organizations within the Small Business Support Network gather to discuss the racial wealth gap.*

This year Washington County invested ARPA funds in trusted community organizations best suited to provide culturally responsive economic recovery services, including Micro Enterprise Services of Oregon (MESO). One shining success of this partnership is the creation of Blanca Botero's new business, Traditions Colombian Exclusive Pastries LLC, which shares baked delights from her home country, Colombia. With the support of MESO and the Small Business Legal Clinic (SBLC), Blanca chose a business name and received business coaching and assistance in securing the appropriate local, state and federal registrations, licenses and permits to not only start operations but also prepare to sell her goods at regional markets and festivals.



## SECTION 5 - PROJECT INVENTORY

# Stabilize and Support the Local Economy

**Washington County's first Economic Development Program** was launched in March 2021, one year after the start of the COVID-19 pandemic. The program was developed with the charge to create economic development plans, programs and services to promote economic prosperity with special attention to unincorporated areas of Washington County and its smaller cities, as well as marginalized communities – including Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color – countywide. In response to the waning of the pandemic and recognition of ongoing economic challenges, the program's approach has recently shifted from a focus on economic recovery to fostering equitable economic resiliency. Working closely with community partners, the Economic Development Program has launched new initiatives in workforce development, small business support and broadband investment exploration.

Recent Economic Development investments include:

- Partnerships with local business support organizations through Equitable Economic Recovery contracts. These grants are providing support for small businesses within marginalized communities and specifically within the county's unincorporated areas which are not served by city jurisdictions' ARPA investments.

- Growing the Washington County Small Business Support Network, which centers community partners in creating shared goals to achieve economic resiliency and continuity in supportive services. Members of the Network are community-based and culturally specific organizations, Chambers of Commerce and other business support organizations which provide support for small businesses and entrepreneurs. These services include providing access to capital, technical assistance, networking and advocacy.
- Through community engagement with the Network and beyond, launching the Capacity Building Grant Program for nonprofit small business support organizations to invest in program design, data analysis, technology infrastructure and professional development opportunities to better serve small businesses, prioritizing marginalized communities.
- Near-term workforce development efforts in retraining for youth and adults, as well as early career exposure and hands-on internship opportunities. Partner organizations funded for service delivery were selected with a focus on providing upward economic mobility for groups disproportionately impacted by the pandemic, including Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color.
- Completion of a countywide study investigating trends in infrastructure, access and affordability to inform the development of a proposed broadband investment strategy. The project is focused on preparing the County and local partners for potential future investments in broadband infrastructure and programming aimed to close the digital divide.

# Small Business Support

## Investing in a Resilient Ecosystem for Small Businesses



### PROJECT DESCRIPTION

Washington County's small business recovery goals centered on equitable access to resources and development for small businesses and entrepreneurs with a targeted focus on driving positive economic outcomes for populations disproportionately impacted by the COVID-19 pandemic including Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color. Led by the ARPA-funded senior coordinator for economic development, Washington County is facilitating the first-ever countywide Small Business Support Network which has grown directly from the COVID-19 Racial Equity Workgroup launched during the CARES Act period.

In partnership with the Network, the County completed a survey to understand community needs and identify the priorities of culturally specific service providers. A key focus that emerged through community engagement was capacity building within community-based organizations to provide continuity of services for small businesses and prepare for economic resiliency.

### PROJECT TIMELINE

All funds will be obligated prior to December 2024 and contracts completed by December 2026.

### PARTNERSHIPS AND SERVICE DELIVERY

Supporting a range of culturally specific, established and trusted organizations in the community allows for programs and services to address the diversity of negative economic impacts caused by the COVID-19 pandemic. Through the Small Business Support Network, Washington County is creating space and connection to strengthen relationships between organizations and government. This effort has established a peer-to-peer learning collaborative and community of practice where technical assistance providers connect more frequently with each other as well as with local government staff and share best practices. Formal partnerships developed from this network are many.

### PROJECT OUTCOMES

The goal of the Small Business Support Network is to serve a wider range of small businesses and entrepreneurs, especially those facing barriers in accessing services. Building on previous partnerships with the larger chambers of commerce, Washington County is partnering with culturally specific organizations and chambers including those who serve microenterprises. This is allowing the County to build pathways for small businesses and entrepreneurs to gain greater access to services across the County's geography and expand connection points

### FUNDING AMOUNT:

**\$2,115,000**  
(Total Budget)

**\$2,105,485**  
(Total Obligations to Date)

**\$904,853**  
(Total Expenditure to Date)

### PROJECT IDENTIFICATION NUMBER:

24

### FEDERAL EXPENDITURE CATEGORY:

2 - Negative Economic Impacts

2.30 - Technical Assistance, Counseling, or Business Planning

### EVIDENCE-BASE:

This project supports technical assistance and access to capital for small businesses through local organizations with a variety of cultural and linguistic competencies. Providing technical assistance to small business owners is critical to help those businesses survive and thrive, especially when conducted by culturally and linguistically competent organizations (Community Action Partnership 2011; IEC 2018; Song et al. 2023; U.S. Employment Training Administration 2008).

### *Investing in a Resilient Ecosystem for Small Businesses (continued)*

in unincorporated areas. Partners engaged in the network have prioritized asset mapping, which will be featured in a County-hosted webpage that provides access to and education on business support resources available to them, with an emphasis on culturally responsive services.

In addition to developing the Small Business Support Network, the program commissioned a data study with a local university to research best practices across local government and data collection systems that can be linked to the local community's economic development goals while also informing future program design. Partners participating in the Small Business Support Network are helping to identify more robust performance indicators to measure impact as strategies are co-created with the community. This work is further supported by Washington County's cross-jurisdictional and cross-departmental efforts.

Washington County's Economic Development Program is working to develop data systems and communications strategies which center racial equity and demonstrate and respond to community needs more effectively. Gathering local information through partnership with community and following national best practices allows for continued investment grounded in evidence.

## **Equitable Economic Recovery and Capacity Building Grants for Small Business Support Organizations**



### **PROJECT DESCRIPTION**

Business Recovery Centers (BRCs) provided one-stop access (including virtually) for local businesses to re-establish and stabilize operations in response to COVID-19. Since the emergency-response-focused BRC program ended in March 2022, Washington County has developed new funding models for business support organizations designed through community engagement: the Equitable Economic Recovery and Capacity Building Grant programs. By advancing universal recovery goals and building long-term resiliency across our business support ecosystem, these programs seek to ensure that the entire community can access resources moving forward.

#### **Equitable Economic Recovery Grants**

Washington County staff has partnered with local business support organizations through Equitable Economic Recovery contracts. Four contracts were established as the result of this effort providing support for small businesses within marginalized communities and those which are not served by city jurisdictions' ARPA investments.

#### **Capacity Building Grants**

In the current transition from community-wide recovery to a focus on resiliency, Washington County seeks partnerships with nonprofit business support organizations to achieve long-term resiliency in the organization's programming. Capacity building grants include providing business support organizations with flexible

### **FUNDING AMOUNT:**

**\$390,000**  
(Total Budget)

**\$99,807**  
(Total Obligations to Date)

**\$5,623**  
(Total Expenditure to Date)

### **PROJECT IDENTIFICATION NUMBER: 37**

### **FEDERAL EXPENDITURE CATEGORY:**

2 - Negative Economic Impacts  
2.30 - Technical Assistance, Counseling, or Business Planning

## *Equitable Economic Recovery and Capacity Building Grants for Small Business Support Organizations (continued)*

funding to support their organizations in achieving their goals including investment in technology infrastructure, program design and development, professional development for staff, data analysis and feasibility or action planning.

### **PROJECT TIMELINE**

**Equitable Economic Recovery:** Current contracts through June 2024.

**Capacity Building Grants:** Current contracts through 2024, new contracts being obligated before December 2024.

### **PARTNERSHIPS AND SERVICE DELIVERY**

Equitable Economic Recovery efforts include contracts with Centro de Prosperidad, Adelante Mujeres, Professional Business Development Group (PBDG) and Micro Enterprise Services of Oregon (MESO).

Currently the Capacity Building Grant Program includes contracts with Lewis and Clark College's Small Business Legal Clinic (SBLC) for mobile drop-in clinics across Washington County, Northwest Native Chamber for internal data analysis and program development, Business Impact NW for a community needs assessment, Adelante Mujeres for a program evaluation and feasibility study and Micro Enterprise Services of Oregon (MESO) for technology infrastructure and professional development for staff.

### **PROJECT OUTCOMES**

The Equitable Economic Recovery contracts targeting underserved unincorporated areas and populations disproportionately impacted by the pandemic have provided ongoing aid for business support organizations serving marginalized communities through technical assistance including business advising and planning, networking and sales opportunities, preparing for access to capital and training. Following completion of the grants, programmatic data will be reported including participant demographics, business type and location, the number of small businesses and the number of employees served.

The goals of the Capacity Building Grant contracts are to 1) ensure local nonprofit small business support organizations have the capacity needed to provide transformational services to the county's diverse small business community, 2) respond to continued small business recovery needs directly tied to the negative economic impacts of the COVID-19 pandemic and 3) use targeted strategies to address longstanding structural inequities exacerbated in the pandemic. Investments include funding internal planning needs, feasibility studies, program development and/or professional development opportunities for staff and technology infrastructure that can help grow capacity within nonprofit business support organizations. These investments seek to increase the number of small businesses and entrepreneurs served in Washington County. (Figure 16)

### **Equitable Economic Recovery Grant Outcomes:**

- Centro de Prosperidad has served Washington County small businesses and entrepreneurs with the support of the Equitable Economic Recovery Grant and other leveraged funding by offering hundreds of businesses with relevant business updates and resources including their proprietary

### **EVIDENCE-BASE:**

There is evidence showing that access to capital and loans improves small business outcomes when those small businesses are woman or minority owned (Dvouletý et al. 2021; Roper 2001; Song et al. 2023; Srhoj et al. 2022; Takahashi 2023).

### *Equitable Economic Recovery and Capacity Building Grants for Small Business Support Organizations (continued)*

guidebooks in English and Spanish. This year they have supported 147 small businesses with one-on-one technical assistance, providing 32 people with mentoring services and with 110 participating in workshops or classes.

- Micro Enterprise Services of Oregon (MESO) is growing their capacity to provide more intensive services to businesses with domiciles registered in unincorporated Washington County and that self-report adjusted gross income as 80% of median family income or less. To grow access to their programs, MESO's technical experts have been focused on conducting outreach to unincorporated urban areas of Washington County by providing networking opportunities virtually through classes and workshops to engage disadvantaged and minority communities in their services. Their team continues to provide intensive technical assistance to businesses and entrepreneurs by offering on-site support at MESO's offices in Beaverton; remote support including one-on-one meetings, workshops and classes conducted through video calls; educational programs in various fields such as a business-building series, digital media series, festivals and marketplace; and tax preparation for small businesses. They also are focused on connecting qualifying businesses to an Individual Development Account savings program that teaches participants how to save money for their businesses, as well as provide financial assistance and support in improving credit scores. As a result of these efforts, 36 businesses received assistance in preparing to access capital as the result of these efforts, with 40 people participating in networking events, 57 in workshops and classes and 119 accessing one-on-one technical assistance.
- Professional Business Development Group (PBDG) specializes in serving minority- and women-owned businesses in the construction industry, an industry that has the capacity to provide livable wages and create prosperity. As a result of this partnership, PBDG has launched its Build Program, hiring staff to assist entrepreneurs and established businesses at any stage of growth. Moving forward, PBDG anticipates this new program to be foundational to all its services, with the Build Program serving as a "home base" for businesses to access a variety of services including facilitating mentorship and networking opportunities; providing businesses with construction-specific resource navigation (e.g., bonding, insurance, certification, legal guidance); business plan development and advise; loan and grant application support and funding; services in registration, licensing and certification; support for making bids on jobs; and accessing classes and workshops that have a robust and tailored business training curriculum. This year, PBDG's Build Program has served 49 businesses with one-on-one technical assistance, offering 38 small businesses with access to classes and workshops, hosting 37 small business at their networking events and connecting 65 clients to resources and business, inclusion, and diversity (BID) opportunities.
- Adelante Mujeres' grant supports the Advancing Rural and Disadvantaged Latino/a/x Entrepreneurs ("ARDLE") program that provides enhanced small business development services including one-on-one technical assistance, business counseling, access to capital and access to the market for low-income Latino/a/x microentrepreneurs throughout Washington County. The goal of the project is to better serve Oregon's rural communities and its low-income Latino/a/x individuals by providing opportunities to access diverse markets and the tools needed to sustain

## *Equitable Economic Recovery and Capacity Building Grants for Small Business Support Organizations (continued)*

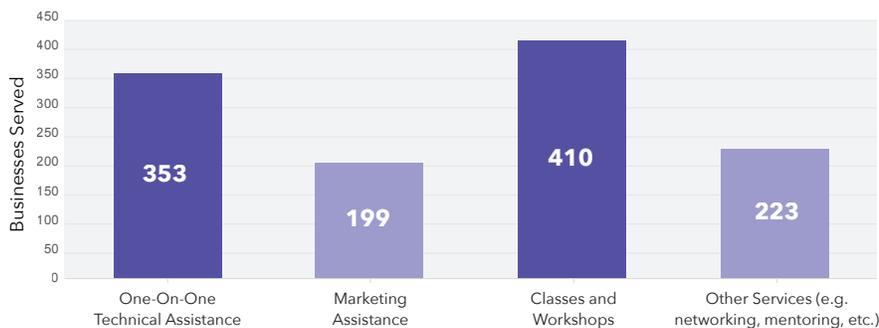
their business. The program has provided 86 small businesses with one-on-one technical assistance, with 315 people participating in workshops or classes, 88 accessing marketing or resources support and 29 that have accessed retail or other sales opportunities. In addition, they have supported 20 people in preparing to access capital.

### **Capacity Building Grant Outcomes:**

- Through the Capacity Building Grant Program, the Small Business Legal Clinic (SBLC) at Lewis and Clark College hosted its first mobile clinic in partnership with the City of Beaverton as a part of the implementation of the city's Downtown Equity Strategy. SBLC conducted a preliminary outreach event on commercial leasing on Allen Boulevard with Latino businesses as an example of an anti-displacement strategy, leveraging ongoing outreach from IMPACT Beaverton, a collaboration between the City of Beaverton and the Beaverton Chamber of Commerce. As a result of the outreach, eight businesses participated in the clinic. SBLC has also hosted a clinic in partnership with the Asian Pacific Network of Oregon (APANO). Through partnerships with culturally specific organizations across Washington County, six additional mobile clinics will be completed later in 2023.
- Micro Enterprise Services of Oregon (MESO) has created a new intake system for clients which will enhance their service delivery and outreach efforts overall. At the end of the grant, they will have increased their capacity to provide credit counseling to small business owners through ongoing professional development for their staff.
- Business Impact NW is mid-way through a community-wide assessment with the goal of understanding gaps in access to capital for marginalized and underserved communities, all with a focus on communities of color. Through interviews and research, this study will enhance Business Impact NW's outreach efforts as they launch a federal contract hosting the first statewide minority business development agency (MBDA) in Oregon, which will be based in Washington County.

### **Figure 16: Supporting the Local Economy**

ARPA Small Business Support Activities



*The Washington County Economic Development Program directly funded community-based organizations to provide direct, tailored services meeting the needs of our diverse and growing economy. Businesses have accessed multiple forms of support as needed.*

# Workforce Development



## PROJECT DESCRIPTION

Washington County's workforce development goals are centered on providing equitable access to training programs and services and wraparound support activities focusing on positive career outcomes for populations disproportionately impacted by the COVID-19 pandemic, including Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color. Washington County launched a two-part open solicitation process in March 2022 aimed at identifying programs and services which best align with these goals. Contracts were awarded to community organizations, training providers and educational institutions with strong knowledge in addressing the needs of marginalized communities and technical expertise in workforce development.

## PROJECT TIMELINE

All funds will be obligated prior to December 2024 and contracts completed by December 2026.

## PARTNERSHIPS AND SERVICE DELIVERY

Nine organizations were selected to advance services, trainings and educational opportunities for Washington County workers. Centro Cultural, Immigrant and Refugee Organization (IRCO), Muslim Educational Trust (MET), Northwest Regional Education Service District, Portland Community College, Portland Youth Builders, Urban League of Portland, Working Theory Farm and Worksystems, Inc., are receiving funds to serve hundreds of local workers over the next two years.

### Service provider types include:

- Training providers in youth, career and technical education (CTE).
- Targeted services in science, technology, engineering, the arts and manufacturing (STEAM).
- Higher education (community college).
- Culturally specific services.
- The local Workforce Investment Board (WIB).

### Sectors represented include:

- Manufacturing
- Technology
- Healthcare
- Construction
- Trades (pre-apprenticeships)

## PROJECT OUTCOMES

### Goals for this project include:

- Provide employment training, career development and wraparound supports that connect residents to quality jobs for workers displaced by the pandemic and specifically focused on marginalized communities

## FUNDING AMOUNT:

**\$2,875,000**  
(Total Budget)

**\$2,760,856**  
(Total Obligations to Date)

**\$354,150**  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

25

## FEDERAL EXPENDITURE CATEGORY:

2 - Negative Economic Impacts  
2.10 - Assistance to Unemployed or Underemployed Workers e.g. job training, subsidized employment, employment supports or incentives

## EVIDENCE-BASE:

This project is based on data and evidence from multitude of studies indicating work-based training approaches help workers obtain jobs and earn progressively higher incomes. Offering financial assistance for education and training have shown increased enrollment and completion by economically marginalized students providing opportunities for equitable access. (Thomas et al., 2020 & Kemple, J. J., & Willner, C. J., 2008)

## DATA HIGHLIGHTS:



## ***Workforce Development (continued)***

including – Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color, women, veterans, people with disabilities, low-income and rural residents.

- Strategically invest in local workforce partners to build and expand capacity in the local workforce development system.
- Creating new opportunities for workers to enter or advance in their careers, including career exploration, career basics classes, retraining or "rapid training" programs, scholarships, etc.
- Develop industry-targeted training programs to address worker deficits in local industries that have either been adversely impacted by the pandemic or have dominant local industry clusters.
- Partnering matching funds of over \$1.6 million to complement \$2 million in ARPA contracts.

### **Outcomes:**

- The Portland Youth Builders (PYB) Washington County Construction Bridge Program has been utilizing ARPA investments to provide training and support to youth ages 18 to 26 to pursue career pathways in the construction industry. The program is designed to assist disadvantaged young people in developing the skills needed for employment success through rigorous hands-on training aligned with workforce standards, life- and job-skills training and long-term placement and retention support. In addition to meeting targets for quantitative measures, such as credential completion and placement, PYB has been receiving positive qualitative feedback from youth about the program's design. PYB had been partnering with Hidden Creek Community Center for classroom space in Washington County for the first three cohorts served on this contract. In April 2023, PYB officially signed the lease on a new more permanent location in Beaverton. The current cohort is the first group to utilize this new space.
  - "PYB staff are very excited to have this increased presence out in Washington County and looks forward to continuing to connect more youth in the county to high-paying, in-demand construction career pathways."
- Working Theory Farm has grown its youth employment program through this partnership, hiring a youth program manager, and, in the last quarter, facilitating their first ever weekly programming. From January through June 2023, their team facilitated 86 days of youth programming and paid youth for approximately 1,092 hours of employment. They continued to employ six youth from fourth quarter of 2022 and have also facilitated farm-based programming for 15 other youth. They have overhauled their youth employee rubrics and integrated them into regular feedback check-ins so that youth have a clearer sense of performance in relation to benchmarks and development of strengths over time.
  - "Hiring the youth program manager is a huge step in boosting our capacity to further develop curriculum, case management support, and post-farm work connections. The more relational our onboarding process is, the better we can support the populations of youth we mentor and employ. We are proud to have built a resilient program and a broad base of staff support."

## *Workforce Development (continued)*

- Centro de Prosperidad aims to provide individualized case management services to all residents of Washington County, providing placement and career planning to support the exploration of careers in healthcare, manufacturing, technology, service and transportation or warehouse work. Of the trainings completed to date, the large majority have been in health care, manufacturing and transportation. For individuals exploring direct employment opportunities, a large degree of coaching and encouragement is involved to build confidence in existing skill sets.
- Northwest Regional Educational Service District (NWRES D) conducted two educator workshops working with large industry employers, EPSON and Genentech, in order to provide educators an opportunity to connect with industry alongside their equity learning journey. Participants can build their equity approach while reviewing district-level data of who is accessing their manufacturing career technical educational pathway. Participants also had the chance to tour manufacturing facilities and to ask industry partners questions about the machines, internal structure, and training requirements. The newly hired youth engagement specialist reached out to potential employer hosts and is working with college and career counselors, industrial and engineering career and technical education (CTE) teachers and school district family liaisons and group leaders such as Adelante Mujeres' Chicas and Latino Youth Groups. NWRES D received a total of 19 applications for interns.
- Portland Community College (PCC) has built partnerships with many Washington County organizations serving the immigrant and refugee community, specifically Welcoming Beaverton, Portland Refugee Support Group, PCC Multicultural Center at Rock Creek, PCC English as a Second Language (ESOL), PCC Admissions, PCC Community Legal and Referral (CLEAR), PCC Career Center at Rock Creek, Tualatin Library (specifically Spanish-speaking resource fairs), Beaverton Library, Oregon TRIO Association, Afghan Support Network, Catholic Charities, Latino Network and Community Pulse Association (supporting the Ukrainian and Russian-speaking community).
  - "Many of the participants come highly skilled but without the English language level needed to successfully begin training or to meet entry level requirements in their field of expertise. Our program has allowed them to build community, practice their English skills, and supported them as they establish next steps in their educational or employment journey."
- Leveraging investments in partnership with Worksystems, Inc., Washington County staff is working closely with other partners to launch new workforce programs including:
  - The Driving Diversity program to prepare low-income, diverse county residents for waste and recycling driver positions. The next class will start in early May and be hosted by Pride Disposal, a Washington County waste hauler. The training is delivered by Interstate Trucking Academy and will train a minimum of 15 participants. Participants will receive their (CDL) B and industry specific training on driving a garbage truck, operating hydraulic equipment, and participate in ride-alongs.

### *Workforce Development (continued)*

- The QuickStart to semi-conductor training, an intensive short-term training program providing technical training in advanced manufacturing. Graduates are highly sought after by local semiconductor firms. The goal is to train 45 County residents beginning in July. These events will be held quarterly to connect program graduates to employment opportunities.
- Westside Works, a program launched in partnership with the City of Beaverton that is focused on pairing local students at Portland Community College with job opportunities in the child care sector. The program connects students from local community colleges and universities with child care centers for a three-month paid position. Students that complete the three months are awarded a cash bonus. The goal is to expand this county-wide, using the Beaverton model as an example.

## Broadband Investment Strategy



### PROJECT DESCRIPTION

Washington County recognizes the crucial importance of broadband connection for households and businesses. In acknowledging the complex, interconnected social and economic factors that impact broadband access, the Washington County Board of Commissioners directed staff to conduct a detailed analysis of broadband infrastructure, access and affordability countywide and to develop a proposed countywide broadband investment strategy. At the highest level, the purpose of this work is to help Washington County and its local government partners prepare for future investments in broadband infrastructure and programming aimed to close the digital divide.

### PROJECT TIMELINE

2022 to 2023

### PARTNERSHIPS AND SERVICE DELIVERY

The Broadband Investment Strategy project wrapped up in the spring of 2023. A consultant team led by ECONorthwest and Uptown Strategies coordinated the study and led the technical aspects of the work. To oversee the study, Washington County formed a coordinating committee comprised of staff from multiple local jurisdictions. The study also featured engagement with local community-based organizations and a countywide survey to assess access to affordable broadband by local residents.

### PROJECT OUTCOMES

The Broadband Investment Strategy was the County's first step in understanding how future investments would be targeted to increase access to modern and affordable broadband.

### FUNDING AMOUNT:

**\$200,000**  
(Total Budget)

**\$190,000**  
(Total Obligations to Date)

**\$190,000**  
(Total Expenditure to Date)

### PROJECT IDENTIFICATION NUMBER:

26

### FEDERAL EXPENDITURE CATEGORY:

5 - Infrastructure

5.21 - Broadband: Other projects

## *Broadband Investment Strategy (continued)*

### **The project involved several tasks, including:**

- Identifying shared goals and desired outcomes across jurisdictions and in partnership with the community. Multijurisdictional coordination and community engagement are necessary to identify shared goals, develop common language and form a suite of collaborative strategies targeted at improving infrastructure, access and affordability. Through this work, jurisdictions within Washington County have expressed a range of interests in approaching broadband challenges, have proposed various levels of investment within their communities and have approached access and affordability in different ways. The project created a multijurisdictional framework which identified shared values, definitions and desired outcomes. County staff will use this deliverable to promote local buy-in focused on collaborative long-term investment planning options.
- Establishing a baseline of the broadband landscape – spanning infrastructure, access and affordability – across Washington County. To date, most of the county's geography has not been thoroughly assessed in this manner. These knowledge gaps are especially apparent in considering barriers to access for marginalized communities. The baseline assessment provides details regarding connectivity, status of providers and operating models, infrastructure gaps, technology status (e.g. "future-proof" networks), affordability and related programmatic efforts already addressing access and affordability. These data are essential for preparing to pursue additional broadband funding from state and federal governments.
- Creating a proposed multijurisdictional Broadband Investment Strategy. Working in concert with local jurisdictions, the Broadband Investment Strategy summarizes the countywide package of broadband investments necessary to achieve shared broadband goals in infrastructure, access and affordability. The plan provides collaboration strategies participation and coordination among local jurisdictions, while clearly identifying needed infrastructure, organizational, administrative and programmatic actions.

The Broadband Investment Strategy has been focused on positioning Washington County and its partners receiving external funding for new broadband infrastructure development and programming. The Broadband Investment Strategy will strengthen the position for Washington County and its partners in applying for, receiving and managing state and federal broadband funds. State and federal funding earmarked for broadband may become available in late 2023. This work will include hiring a broadband investment coordinator.



#### SUCCESS STORY HIGHLIGHT 4

## Expanding Service Potential for Indigenous-Owned Businesses

In the Economic Development Capacity Building Grant Program

“We have been able to continue more conversations around what metrics and indicators are the most meaningful and relevant to us and the communities we serve.”

- NW Native Chamber

In direct response to community priorities voiced in the County’s engagement process, Washington County invested ARPA funds to address much-needed capacity improvements (from modernizing data systems to maintaining effective staffing levels) for organizations directly providing direct services. One important community partner funded this year included the NW Native Chamber, whose team shares:

“This grant has opened up opportunities for intentional reflection and evaluation of our processes in which we collect, manage, and report on data. Data sovereignty is always at the forefront of our organization’s process; this project allows us to further put that core value into action... We are excited for the results of this study to inform the tools/data we utilize, strategic planning, advocacy efforts, and the stories we can tell.”

#### SUCCESS STORY HIGHLIGHT 5

## Cultivating Agricultural Opportunities for Justice-Involved, Independent, & Other Youth Seeking Employment

In the Workforce Development Program

Washington County ARPA funding enabled Working Theory Farm to hire a Youth Program Manager, which has boosted their ability to develop curriculum, provide case management support, enable work connections, and expand opportunities outside of only summer months. Collaborating with other cornerstone partners - from Washington County Juvenile Services to HomePlate, a local nonprofit serving youth experiencing homelessness, Working Theory Farm shares:

“We’ve worked with Washington County Harkins House (Juvenile Services) and other partners to increase the amount of direct contact we have with potential youth employees and assess the programmatic fit as part of our application process. We’ve built on our initial partnership with the Hillsboro School District’s Independent Transition Services to host monthly volunteer days throughout the spring where youth visit the farm and get a taste of farm work and we can screen potential youth employees. We’ve coordinated closely with HomePlate throughout the winter and started visiting their Hillsboro drop-in hours to sit alongside one of our youth employees and talk to other youth about farm employment.”

- Working Theory Farm



Photo courtesy of Working Theory Farm.



**SECTION 5 - PROJECT INVENTORY**

# Community Engagement

Projects within this investment area were developed in the 2021-2023 ARPA Investment Framework, and projects will continue within the 2023-2026 ARPA Investment Framework as part of the Effective and Equitable ARPA Management investment area in future reports. Please see the Executive Summary for more information on the County’s transition from the first to the second ARPA framework.

<h2>Accessible Communications</h2>	
<p><b>PROJECT DESCRIPTION</b></p> <p>Washington County is addressing accessible communications in ARPA programs in step with best practice. To advance equitable service delivery across ARPA programs, Washington County has hired its first language access coordinator. This position is partnering with departmental staff to explore and address how the County can diversify language-accessible communications to best serve community members who experience limited English proficiency. In addition, this project is strengthening current Washington County translation services. Trusted native speakers from Washington County’s linguistically diverse communities will participate in efforts to review publicly translated documents and notices for quality. This process will address the diversity and quality of the County’s translation efforts and develops strategies to diversify public communications for both accuracy and cultural relevance.</p> <p><b>PROJECT TIMELINE</b></p> <p>This project is anticipated to be completed in December 2026.</p> <p><b>PARTNERSHIPS AND SERVICE DELIVERY</b></p> <p>This project is currently in the design phase and community partners are currently being selected to participate in translation review.</p> <p><b>PROJECT OUTCOMES</b></p> <p>This project aims to improve access to government communications, particularly information on ARPA-funded programs to alleviate negative economic and health impacts of the COVID-19 pandemic. The intended outcome is to increase access to services in communities for whom English is a barrier.</p>	<p><b>FUNDING AMOUNT:</b></p> <p><b>\$235,000</b> (Total Budget)</p> <p><b>\$235,000</b> (Total Obligations to Date)</p> <p><b>\$0</b> (Total Expenditure to Date)</p> <p><b>PROJECT IDENTIFICATION NUMBER:</b></p> <p>27</p> <p><b>FEDERAL EXPENDITURE CATEGORY:</b></p> <p>3.4 - Public Sector Capacity Effective Service Delivery</p>

# Data Equity Assessment



## PROJECT DESCRIPTION

See also the “Foundational Approach” section.

Washington County is building and strengthening data collection, data analysis and data-informed decision-making processes to transform one-time ARPA dollars into long-term impacts advancing community prosperity. The Data Equity Assessment will highlight the strengths and gaps of current methods used for data collection and analysis as well as systems and structures currently in place. Similarly, the deliverables of this project aim to increase the use of evidence and evidence-building strategies over time that intentionally serve populations disproportionately impacted by the pandemic including Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color. Results from data equity strategies that are implemented as a result of this project will serve as a pilot for potential future data equity strategies within Washington County beyond the ARPA program portfolio.

## PROJECT TIMELINE

2023 to 2025. This project is anticipated to be complete by December 2025.

## PARTNERSHIPS AND SERVICE DELIVERY

Washington County is designing the project with experts at Portland State University (PSU).

## PROJECT OUTCOMES

Through this investment, Washington County will:

- 1. Assess Current Systems** - Perform a systems analysis summarizing the current systems, tools, structures and strategies used in data collection, data analysis, data interpretation and applied evidence-based decision making. This work will establish a baseline and characterize current challenges.
- 2. Identify Needs** - Identify the needed tools, systems, structures and strategies needed to adequately track, monitor and interpret outcomes. This work will identify and summarize gaps in our current work and opportunities for improvement
- 3. Prepare to Launch a Data Equity Model** - Make recommendations for a collaborative, cross-departmental data- equity model for use in ARPA and beyond with a focus on applying data equity best practices in County strategies and operations beyond the ARPA funding cycle.

## FUNDING AMOUNT:

**\$300,000**  
(Total Budget)

**\$0**  
(Total Obligations to Date)

**\$0**  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

29

## FEDERAL EXPENDITURE CATEGORY:

3 - Public Health- Negative Economic Impact: Public Sector Capacity

3.4 - Public Sector Capacity Effective Service Delivery

# Multijurisdictional Community Engagement



## PROJECT DESCRIPTION

The COVID-19 Racial Equity Workgroup (CREW) is a multijurisdictional community engagement collaboration among Washington County, the City of Hillsboro and the City of Beaverton. These jurisdictions convene a central group consisting of 125 culturally specific local community partners with direct front-line experience with Black, Indigenous, Latina/o/x, immigrant and refugee and other underserved communities. Together, local government and community partners address equitable pandemic recovery efforts while capturing and taking into account the lived experiences of underserved communities disproportionately impacted by COVID-19.

Goals for this collaborative effort include:

- Implementing equity-based community engagement best practices for cross-jurisdictional efforts.
- Developing collaborative structures and engaging community partners to understand the lived experiences in populations disproportionately impacted by the COVID-19 pandemic for recovery recommendations.
- Developing capacity among community partners to provide input on ARPA decision making and to understand and more effectively design strategies that meet community needs based on narrative, quantitative and qualitative information.

## PROJECT TIMELINE

This project is considered a pilot project for potential long-term improvements within Washington County's multijurisdictional community engagement system. Building on ongoing engagement with the COVID-19 Racial Equity Workgroup, the project has been ongoing since 2020, with consultant-supported coordination concluding in July 2024.

## PARTNERSHIPS AND SERVICE DELIVERY

The COVID-19 Racial Equity Workgroup began during the CARES Act period of federal pandemic response funding and was formally adopted by the Board of County Commissioners as a community engagement project within the first ARPA framework adopted in 2021. The project evolved in March 2022 when the Board adopted an intergovernmental agreement (IGA) alongside the cities of Beaverton and Hillsboro. This agreement enabled a combined approach to building community engagement structures and relationships with impacts sustained beyond the ARPA funding period. CREW included 127 community organizations working collaboratively with three local government organizations. One year later, in March 2023, CREW narrowed its focus to that of providing input on the creation of proposed equitable community engagement strategies for consideration by each government jurisdiction over a longer-term timeframe. The effort is aimed at building more resilient systems and partnerships.

## PROJECT OUTCOMES

The foundational purpose for this engagement model is to foster a multijurisdictional commitment to the core principles and practices of equitable community engagement; to ensure community collaboration in the design, implementation and evaluation of ARPA-funded efforts; and to ensure that the needs of marginalized communities are reflected in determining ARPA investment priorities.

## FUNDING AMOUNT:

**\$465,000**  
(Total Budget)

**\$400,000**  
(Total Obligations to Date)

**\$200,000**  
(Total Expenditure to Date)

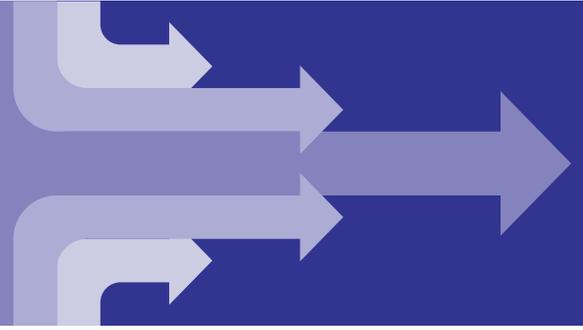
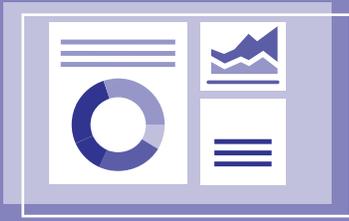
## PROJECT IDENTIFICATION NUMBER:

28

## FEDERAL EXPENDITURE CATEGORY:

3 - Public Health- Negative Economic Impact: Public Sector Capacity

3.4 - Public Sector Capacity Effective Service Delivery



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## SECTION 5 - PROJECT INVENTORY

# Continuity of Government

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**This investment area within the 2021-2023 ARPA Investment Framework** is undergoing a refresh for the newly adopted 2023-2026 ARPA Investment Framework to reflect current pandemic recovery and resilience needs. Continuing projects within the Continuity of Government investment area will be included in the new Effective ARPA Management investment area in future reports. For this year's ARPA Annual Report period of performance and throughout the pandemic, Washington County has remained dedicated to ensuring complex and diverse operations continue without gaps in services. Through multiple surges of COVID-19 variants, Washington County invested in safety protocols, systems and equipment to keep services open and accessible. Ensuring a high degree and diversity of access options was core to the County's adopted ARPA values in good governance and equity.

This investment area included:

- Facilities needs including equipment, cleaning services and personal protective equipment.
- Technology support for teleworking and COVID-19 public health services.
- Multilingual communications necessary to ensure the public was up to date on pandemic response and information.
- Coordination activities to plan, develop, implement and report on ARPA programs.

## Facilities Safety COVID-19 Costs



### PROJECT DESCRIPTION

This project kept Washington County facilities open for in-person customer services throughout the pandemic. To ensure staff and resident safety, the County enacted COVID-19 mitigation measures including additional cleaning services, personal protective equipment and minor remodels such as barriers for frontline staff at locations like customer service desks. This project provided critical safety measures to mitigate the spread of COVID-19 while maintaining core government services.

### PROJECT TIMELINE

In line with current safety recommendations, this project has ended.

### PARTNERSHIPS AND SERVICE DELIVERY

This project centered the safety of staff and visitors to County facilities.

### PROJECT OUTCOMES

This project met its goal of continuing operations amid fluctuating pandemic response conditions.

### FUNDING AMOUNT:

**\$292,569**  
(Total Budget)

**\$288,711**  
(Total Obligations to Date)

**\$247,894**  
(Total Expenditure to Date)

### PROJECT IDENTIFICATION NUMBER:

30

### FEDERAL EXPENDITURE CATEGORY:

3 - Public Health- Negative Economic Impact: Public Sector Capacity

3.5 - Public Sector Capacity Administrative Needs Effective Service Delivery

## Telework and Information Technology Needs Due to COVID-19



### PROJECT DESCRIPTION

This project responded to the need for COVID-19-related technology systems and remote work infrastructure to keep county staff healthy while providing services. Investments included technology support for COVID-19 public health services, teleworking hardware and software needs and other internal Information Technology Services upgrades needed to allow employees to mitigate the spread of COVID-19 by working remotely.

### PROJECT TIMELINE

2021 to 2022

### PARTNERSHIPS AND SERVICE DELIVERY

Internal operations.

### PROJECT OUTCOMES

The goal of this investment was to ensure there are no gaps in County services by addressing pandemic impacts to operations.

### FUNDING AMOUNT:

**\$381,509**  
(Total Budget)

**\$381,367**  
(Total Obligations to Date)

**\$217,751**  
(Total Expenditure to Date)

### PROJECT IDENTIFICATION NUMBER:

31

### FEDERAL EXPENDITURE CATEGORY:

7 - Administrative

7.1 - Administrative Expenses

# COVID-19 Public Communications



## PROJECT DESCRIPTION

As the local public health agency, Washington County's communications have saved lives in the COVID-19 pandemic. The County supported our community in accessing accurate and up-to-date information throughout the pandemic emergency period by communicating with timely public information related to COVID-19. This project is continuing to provide clear public communications on ARPA activities and outcomes for public transparency and reports for multiple audiences, in both English and Spanish languages. Ensuring continuous access to accurate and timely information amid changing COVID-19 conditions for critical County services such as elections was also supported through this project.

## PROJECT TIMELINE

This project will be continued within the 2023-2026 ARPA Investment Framework within Effective ARPA Management with ARPA reporting continuing through 2026.

## PARTNERSHIPS AND SERVICE DELIVERY

Communications strategies have been informed by feedback from community partners in the COVID-19 Racial Equity Workgroup (CREW).

## INTENDED OUTCOMES

This investment area is ensuring that technical ARPA compliance information is interpreted and provided in accessible formats for public transparency. Previously, amid emergency response conditions, this project successfully provided timely public information on COVID-19.

## FUNDING AMOUNT:

**\$997,616**  
(Total Budget)

**\$708,863**  
(Total Obligations to Date)

**\$371,253**  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

32

## FEDERAL EXPENDITURE CATEGORY:

3 - Public Health- Negative Economic Impact: Public Sector Capacity

3.4 - Public Sector Capacity Effective Service Delivery

# Addressing Court-Case Backlog due to COVID-19



## PROJECT DESCRIPTION

Washington County is taking steps to reduce the court case backlog exacerbated by the COVID-19 pandemic by hiring three additional District Attorney's Office staff to increase the speed of case resolution. The public health emergency caused the County's court system to drastically reduce capacity due to lack of social distancing ability. By adding staff to address the backlog of cases the County aims to 1) reduce the delays for victims, defendants and the community, and 2) allow better delivery of services to crime victims, including those populations who have been historically underserved.

## PROJECT TIMELINE

2022 to 2025

## PARTNERSHIPS AND SERVICE DELIVERY

The District Attorney's Office has hired three new staff members for the following positions to assist with the backlog of cases:

Legal Specialist II - started January 2023

Digital Evidence Technician I - started January 2023

Victim Assistance Specialist - started July 2022

## INTENDED OUTCOMES

The three additional staff are being hired for a two-year term aiming to reduce the backlog of court cases to pre-pandemic levels in that time.

## FUNDING AMOUNT:

**\$454,062**  
(Total Budget)

**\$454,019**  
(Total Obligations to Date)

**\$154,924**  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

35

## FEDERAL EXPENDITURE CATEGORY:

3 - Public Health- Negative Economic Impact: Public Sector Capacity

3.1 - Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers

# Programmatic Administrative Support



## PROJECT DESCRIPTION

This project includes administrative activities essential to the effective management of ARPA programs. This includes staff and materials needed to ensure federal grants compliance, reporting and program coordination.

## PROJECT TIMELINE

2021 to 2026. This project will be continued within the 2023-2026 ARPA Investment Framework within the Effective ARPA Management area. Reports regarding this project will continue through 2026.

## PARTNERSHIPS AND SERVICE DELIVERY

This project includes a centralized team that coordinates across County departments and divisions, external community organizations and partner agencies to advance ARPA program design, implementation and reporting.

## PROJECT OUTCOMES

This project aims to provide the coordination, communication and technical support necessary for ARPA programs across the County to remain compliant, transparent and effective in advancing goals set by the Board of County Commissioners.

## FUNDING AMOUNT:

**\$4,811,841**  
(Total Budget)

**\$4,399,490**  
(Total Obligations to Date)

**\$2,260,312**  
(Total Expenditure to Date)

## PROJECT IDENTIFICATION NUMBER:

33

## FEDERAL EXPENDITURE CATEGORY:

7 - Administrative

7.1 - Administrative Expenses

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## SECTION 6

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## SECTION 7 - Appendix A

### Washington County ARPA Expenditures to Date (As of June 30, 2023)

Principle	Program	Activity (Original Activity Investment Approval)	Treasury Project	Treasury Project Budget	Expenditures (%)	Total Obligations (%)	Remaining Funds (%)
Public Health Response \$35,199,800	Surviving Covid-19 \$31,554,100	Isolation and Quarantine Support (\$8,170,700)	Isolation and Quarantine Support	\$ 8,683,430	\$ 7,807,739 (89.9%)	\$ 8,138,589 (93.7%)	\$ 544,841 (6.3%)
			Health and Human Services Cross Projects Admin Support	\$ 2,811,688	\$ 1,722,484 (61.3%)	\$ 1,789,811 (63.7%)	\$ 1,021,877 (36.3%)
		Vaccination and Testing (\$4,178,900)	COVID-19 Vaccination	\$ 3,441,574	\$ 2,223,334 (64.6%)	\$ 2,533,139 (73.6%)	\$ 908,435 (26.4%)
			COVID-19 Testing	\$ 122,319	\$ 116,321 (95.1%)	\$ 116,321 (95.1%)	\$ 5,998 (4.9%)
		Contact Tracing (\$16,933,900)	COVID-19 Case Investigation	\$ 5,106,035	\$ 4,228,087 (82.8%)	\$ 4,365,263 (85.5%)	\$ 740,772 (14.5%)
			Other Public Health Services	\$ 595,342	\$ 481,541 (80.9%)	\$ 562,825 (94.5%)	\$ 32,517 (5.5%)
			COVID-19 Outbreak Response	\$ 8,775,299	\$ 6,232,180 (71.0%)	\$ 6,508,787 (74.2%)	\$ 2,266,512 (25.8%)
		Community Engagement and Education (\$3,171,000)	Public Health COVID-19 Communications	\$ 163,106	\$ 162,535 (99.7%)	\$ 162,535 (99.7%)	\$ 570 (0.3%)
			Community Resilience and Recovery	\$ 1,815,308	\$ 1,601,442 (88.2%)	\$ 1,815,301 (100.0%)	\$ - (0.0%)
		Meeting Basic Needs \$3,645,700	General Nutrition and Hygiene Support (\$496,000) Program Administration and Staffing (\$479,700)	General Nutrition and Hygiene Support	\$ 909,807	\$ 820,497 (90.2%)	\$ 882,997 (97.1%)
	Culturally Specific Nutrition and Information Support (\$1,929,000)			\$ 1,908,022	\$ 941,910 (49.4%)	\$ 1,903,989 (99.8%)	\$ 4,033 (0.2%)
	Migrant and Seasonal Farmworker Community Support (\$750,000)		Migrant and Seasonal farmworker community support	\$ 437,171	\$ 120,622 (27.6%)	\$ 175,746 (40.2%)	\$ 261,425 (59.8%)
	<b>\$34,769,100</b>	<b>PUBLIC HEALTH RESPONSE SUBTOTAL</b>		<b>\$ 34,769,100</b>	<b>\$ 26,458,693 (76.1%)</b>	<b>\$ 28,955,303 (83.3%)</b>	<b>\$ 5,813,791 (16.7%)</b>
Community Stabilization and Wellness \$9,708,700	Developing Holistic Wellness \$5,752,100	Childcare Support (\$2,840,000)	Child Care Provider and Family Support	\$ 2,435,581	\$ 753,980 (31.0%)	\$ 2,435,295 (100.0%)	\$ 286 (0.0%)
			Child Care Workforce Development	\$ 624,919	\$ 2,880 (0.5%)	\$ 2,880 (0.5%)	\$ 622,039 (99.5%)
		Behavioral Health (\$1,842,100)	Suicide Prevention	\$ 356,293	\$ 138,439 (38.9%)	\$ 147,550 (41.4%)	\$ 208,743 (58.6%)
			Overdose Prevention	\$ 97,000	\$ 22,563 (23.3%)	\$ 45,933 (47.4%)	\$ 51,067 (52.6%)
			Investments in Youth Resilience within Schools	\$ 417,100	\$ 232,419 (55.7%)	\$ 405,024 (97.1%)	\$ 12,076 (2.9%)
			Behavioral Health Treatment	\$ 1,011,300	\$ 562,377 (55.6%)	\$ 807,032 (79.8%)	\$ 204,268 (20.2%)
			Behavior Health Provider Investment	\$ 301,107	\$ 141,359 (46.9%)	\$ 141,359 (46.9%)	\$ 159,748 (53.1%)
			Caregiver Support	\$ 79,500	\$ 41,524 (52.2%)	\$ 53,875 (67.8%)	\$ 25,625 (32.2%)
		Family Support (\$1,070,000)	Homeless Prevention due to Mental Health Issues	\$ 30,000	\$ 22,492 (75.0%)	\$ 23,037 (76.8%)	\$ 6,963 (23.2%)
			Healthy Births & Family Stability	\$ 620,000	\$ 409,083 (66.0%)	\$ 590,770 (95.3%)	\$ 29,230 (4.7%)
	Ensuring Shelter and Safety (\$1,956,600)	Perinatal Health Equity	\$ 210,000	\$ 20,854 (9.9%)	\$ 183,777 (87.5%)	\$ 26,223 (12.5%)	
		Homeless Encampment	\$ 1,956,600	\$ 1,416,248 (72.4%)	\$ 1,889,336 (96.6%)	\$ 67,264 (3.4%)	
	Household Relief (\$2,000,000)	Utility Assistance (\$2,000,000)	\$ 2,000,000	\$ 1,484,386 (74.2%)	\$ 1,486,386 (74.3%)	\$ 513,614 (25.7%)	
	<b>\$10,139,400</b>	<b>COMMUNITY STABILIZATION AND WELLNESS SUBTOTAL</b>		<b>\$ 10,139,400</b>	<b>\$ 5,248,606 (51.8%)</b>	<b>\$ 8,212,256 (81.0%)</b>	<b>\$ 1,927,144 (19.0%)</b>
Stabilize and Support Local Economy \$5,580,000	Economic Recovery \$5,380,000	Business Recovery Centers (\$380,000)	Small Business Support (Technical Assistance Support BRC + Equitable sm biz grant)	\$ 2,115,000	\$ 904,853 (42.8%)	\$ 2,105,485 (99.6%)	\$ 9,515 (0.4%)
		Small Business Support (\$2,125,000)	Business Support Organizations - Capacity Building Grants	\$ 390,000	\$ 5,623 (1.4%)	\$ 99,807 (25.6%)	\$ 290,193 (74.4%)
		Workforce Development (\$2,875,000)	Workforce Development	\$ 2,875,000	\$ 354,150 (12.3%)	\$ 2,760,856 (96.0%)	\$ 114,144 (4.0%)
	Investment Planning \$200,000	Broadband Infrastructure Study (\$125,000)	Broadband Infrastructure Study	\$ 200,000	\$ 190,000 (95.0%)	\$ 190,000 (95.0%)	\$ 10,000 (5.0%)
		Other Investment Planning (\$75,000)					
<b>\$5,580,000</b>	<b>STABILIZE AND SUPPORT LOCAL ECONOMY SUBTOTAL</b>		<b>\$ 5,580,000</b>	<b>\$ 1,454,626 (26.1%)</b>	<b>\$ 5,156,148 (92.4%)</b>	<b>\$ 423,852 (7.6%)</b>	
Tier 1 Community Engagement \$1,000,000	Communications (\$235,000)	Accessible Communications (\$235,000)	Accessible Communications	\$ 235,000	\$ - (0.0%)	\$ 235,000 (100.0%)	\$ - (0.0%)
	Inclusion, Equity, and Diversity (\$765,000)	Building Community Capacity (\$465,000)	Building Community Capacity	\$ 465,000	\$ 200,000 (43.0%)	\$ 400,000 (86.0%)	\$ 65,000 (14.0%)
		Advancing Data Equity (\$300,000)	Advancing Data Equity	\$ 300,000	\$ - (0.0%)	\$ - (0.0%)	\$ 300,000 (100.0%)
<b>\$1,000,000</b>	<b>COMMUNITY ENGAGEMENT SUBTOTAL</b>		<b>\$ 1,000,000</b>	<b>\$ 200,000 (20.0%)</b>	<b>\$ 635,000 (63.5%)</b>	<b>\$ 365,000 (36.5%)</b>	
Continuity of Government \$6,937,597	Programmatic Coordination & Support \$4,240,000	Additional Facilities Cost (\$560,000)	Facilities COVID-19 Response Costs	\$ 292,569	\$ 247,894 (84.7%)	\$ 288,711 (98.7%)	\$ 3,858 (1.3%)
			Additional Information and Technology cost (\$800,000)	Telework and ITS costs due to COVID-19	\$ 381,509	\$ 217,751 (57.1%)	\$ 381,367 (100.0%)
		Additional Required Communication for Covid-19 (\$280,000)	Covid-19 Public Communications	\$ 997,616	\$ 371,253 (37.2%)	\$ 708,863 (71.1%)	\$ 288,753 (28.9%)
			Court Backlog	\$ 454,062	\$ 154,924 (34.1%)	\$ 454,019 (100.0%)	\$ - (0.0%)
		Program Administration and Programmatic Support (\$2,900,000)	Programmatic Administrative Support	\$ 4,811,841	\$ 2,260,312 (47.0%)	\$ 4,399,490 (91.4%)	\$ 412,351 (8.6%)
	Contingency (\$2,697,597)		Contingency	\$ -	\$ - (0.0%)	\$ - (0.0%)	\$ - (0.0%)
<b>\$6,937,597</b>	<b>CONTINUITY OF GOVERNMENT SUBTOTAL</b>		<b>\$ 6,937,597</b>	<b>\$ 3,252,134 (46.9%)</b>	<b>\$ 6,232,450 (89.8%)</b>	<b>\$ 705,104 (10.2%)</b>	
<b>TRANCHE ONE ARPA FRAMEWORK TOTALS</b>			<b>\$58,426,097</b>	<b>\$36,614,060 (62.7%)</b>	<b>\$49,191,157 (84.2%)</b>	<b>\$ 9,234,892 (15.8%)</b>	

