



### **Center for Addictions Treatment and Triage (CATT)**

# Steering Committee January 20, 2022 3 - 4:30 p.m. Zoom Virtual Meeting

Facilitators: Kristin Burke, Nick Ocon

Participants: Attendance roster on last page

## **Meeting Summary**

1.	Welcome and introductions	Kevin Mahon has moved to the Program Development Work Group.
2.	Project updates  a) Measure 110  RFGP  b) Board briefings  c) Provider  selection	Measure 110 RFGP Update: Washington County submitted its grant proposal request on behalf of 18 service providers. As a system, we are requesting \$31 million in funds. The county's portion of the request is for capital funding to fill the gap in this project. We were told that around 300 grants were submitted statewide.
		Board of Commissioners Update:  1/18/2022 – Board briefing on the CATT Financial Analysis.  2/01/2022 – Board briefing on the site selection analysis and community engagement work.  Provider Selection Update:  Work is beginning. We need a provider on board to help with program design and space planning specifically, even though we won't open until late 2023 or early 2024.
3.	Site Selection	Last time we met we discussed one option for the Intensive Services Building and two options for the Community Services Building. The Aloclek option for Community Services is off the table because it was not compatible with the city's zoning and would have required a change to the code language. Elam Young site requires a zoning change, and we are submitting this request soon (today or tomorrow). The City of Hillsboro is supportive of this project and agreed to expedite the process. Our due diligence deadline was extended with the property owner's consent.





We held two virtual community informational meetings in January regarding the WCCCA site in Beaverton and the Elam Young site in Hillsboro.

The WCCCA building's amenities and community responses from the virtual engagement meetings were presented.

Discussion about the site options:

You are on the right track.

WCCCA building for Intensive Services - expansion would entail building up, rather than out.

Q: What if the public resoundingly doesn't like this site?
A: So far that is not the feedback we have received. We held two public meetings and were invited guests at a neighborhood association committee meeting. A small number of people provided negative feedback, mostly around safety. We will work with the neighbors to address the concerns throughout the development and after opening. If anyone on this committee would like to lift their voice in support of this project, that would be helpful.

The Board of Commissioners has final say in purchasing both buildings.

#### 3. Financial Analysis

We have been working on this for several months. There are three areas of focus:

- 1. Capital construction costs
- 2. Ongoing building maintenance costs
- 3. Services provision costs

Capital cost estimate - The analysis includes costs for all three sites – even though Aloclek is no longer being considered – for comparison. The commissioners wanted to know that the CATT model is viable before they commit to buying buildings. The Financial Analysis (available <a href="here">here</a>) answers how we will pay for the project and the how we plan to sustain it.

There are several challenges to costing out the project, like workforce issues. We have \$25.4 million in secured funding and \$12.7 million in other funding that is highly likely to flow to us. There may be some gap funding available through the Measure 110 grant and residential development grant. Slide 19 in the presentation details our resources and opportunities.





Services funding analysis: Slides 22-26 depict the process we used to ascertain the cost estimates, revenue estimates, scaled back options and opportunities for funding the services.

### Discussion about the financial analysis:

Q: Could you find an investor to purchase the buildings and then lease them back?

A: We did explore that briefly however the county's model is to purchase and own the buildings. This saves a lot of money in the long run.

Q: Where would recurring funding come from if there was a gap?
A: It is possible that we could use some opioid settlement funds and the county does receive treatment funds from the state that we could use to help fill holes. But our main plan is to apply for M110 funds to fill any gaps.

Q: Since the opioid settlement dollars will be distributed over an extended period of time, could you take loans out to anticipate paying up front if there are gaps in funding?

A: Yes, we could consider a bond on future reserves and pay it back. The county's finance folks tell us that interest rates are low so financing is also a possibility. But, if we can fill the gaps in capitol costs with Measure 110 dollars, that would be ideal.

Q: Given the uncertainty of funding, do you have a partially funded plan? A: There are contingencies built into the analysis. This was an exercise in trying to predict what will happen in the future. We may need to consider a scaled-back option that focuses on the services that are fully funded for initial opening of the CATT.

Q: CareOregon is increasing its rate of payment for outpatient treatment. Did you take the new DMAP amount into account?

A: We used the current DMAP and CareOregon rates so increases were not factored in. We tried to be as conservative as possible in our estimates.

Q: If you create a big, new center will the providers be able to pay the high salaries and will this pull staff from the existing system of care? How will you balance your needs with the system needs?

A: We don't want to destabilize the system, but we do need the services in our community. The state is dealing with workforce issues right now and CareOregon is working on the systemwide staffing shortage and salaries as well. The CATT will not be staffed with county employees, we





	will contract with local providers. We want to be part of the solution on this issue.	
	Trillium is partnering with us and has given us \$30 million for a media campaign to destigmatize substance use.	
4. Community Engagement Strategic Plan	An overview of the Community Engagement Strategic Plan was provided. Key areas of focus include:  • Understand the community most impacted by the siting • Communicate the need for more SUD services • Disseminate information about the CATT • Develop meaningful opportunities for community input • Support local neighborhoods and businesses  The social vulnerability index scores surrounding each site were explained and discussed (Slide 29).  There are 20 members of the advisory committee representing culturally specific groups, faith organizations, cities and people with lived experience. We made considerable efforts to invite representatives who reflect the demographics around the potential sites. A list of organizations participating in the community engagement advisory committee was displayed (Slide 32).  Community engagement action steps taken to date were outlined. Future steps include a media campaign, additional community meetings and continued outreach to nearby neighbors.  Discussion about community engagement:  Q: Do you have an updated timeline on the project?  A: We'll want to get an architect on board after the Board gives approval to purchase the two sites. Our goal is to open some services by the end of 2023.  Q: Will you consider selecting an architect/designer that can work with multi-cultural aspects of the building design? Trauma informed lens?  A: We definitely will be working with an architect to incorporate a trauma informed lens on the building design. We appreciate the suggestion about also inquiring about a multi-cultural build design.  We will have a FAQ page on our website by the end of the week. Visit the CATT website for the latest updates: www.co.washington.or.us/catt	





5. Next steps	Next Meeting: March 17, 2022, 3 - 4:30 p.m., on Zoom.
	Feel free to look at the work of the <u>Program Development Work Group</u> on the website.
	CATT website: www.co.washington.or.us/CATT
	<u>Subscribe</u> to get the <i>CATT Connection</i> newsletter as soon as it's published.
	Feel free to share this information.

### MEETING PARTICIPANTS (those in attendance are highlighted)

Alison Noice	Latricia Tillman	STAFF
Carol Greenough	Maggie Bennington-Davis	Aika Fallstrom
Christina Baumann	Monta Knudsen	<b>Kathy Prenevost</b>
David Hidalgo for Christopher Hummer	Pat Garrett	<b>Kelly Cheney</b>
Deric Weiss	Pierre Morin	Kristin Burke
Gil Munoz	Reginald Richardson	Nick Ocon
Jenny Haruyama	Ruth Osuna	
Jill Archer	Simone Brooks	
Kathryn Harrington	Sheila Clark for Steve Berger	
Kathy McAlpine	Tony Vezina	
Kevin Barton		
Kristin Powers		