Steering Committee

May 20, 2021





Meeting Overview

- Project Updates
 - Feasibility Study
 - Masterplan approach
 - Facility Planning
- Planning for next stage of work
 - Focus areas
 - Work group structure
 - Provider selection
- Next Steps





Project Updates

- Study provided to County leadership
- Feedback:
 - Argument for project is very strong
 - Services funding unclear
 - Concern about ability to find suitable property
 - Need a masterplan



Project Updates

- Feasibility study revisions:
 - Increased flexibility for site and implementation options
 - Clarification of funding for services
 - More recognition of the need to engage cities

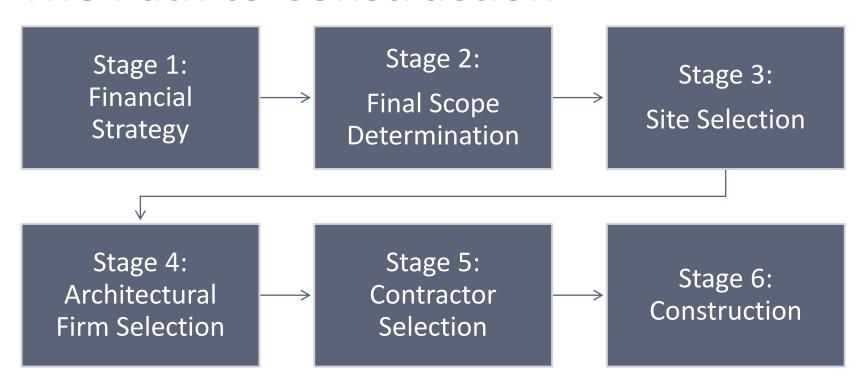


Masterplan Approach

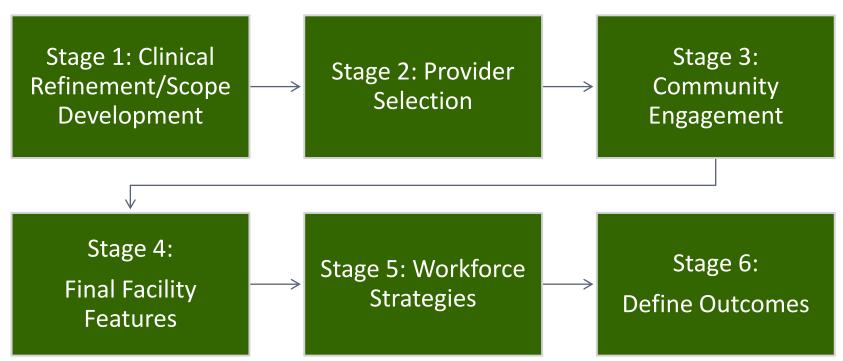
- Highlights project milestones with associated Board of Commissioner:
 - Briefings
 - Input
 - Decisions
- Provides increased detail on implementation approach



The Path to Construction



The Clinical Pathway



CENTER FOR ADDICTIONS TRIAGE AND TREATMENT

Masterplan Implementation

STAGE 1: FINANCIAL STRATEGY

- Apply for grants:
 - Measure 110
 - o State/Federal opportunities
 - n 2022 Federal earmark
- Determine Opioid Settlement use and application toward project
- Explore COVID-19 Recovery funds
- BCC review and approval of plan

STAGE 3: SITE SELECTION

- · Identification of site options
- BCC Review and direction
- Intergovernmental engagement
- Final site selection
- BCC review and approval of site purchase

STAGES: CONTRACTOR SELECTION

- Scope of work developed
- · Scoring criterial established
- RFP published
- Proposal review and scored
- BCC review and approval of contract

STAGE 1

STAGE 2

STAGE 3

STAGE 4

STAGE 5

STAGE 6

STAGE 2: CURRENT SCOPE DETERMINATION

- Identify current resources secured for project
- Determine buildings/programs to include in current scope
- Determine buildings/programs to delay for future development
- BCC review and approval of plan

STAGE 4: ARCHITECTURAL FIRM SELECTION

- Scope of work developed
- Scoring criterial established
- RFP published
- Proposal review and scored
- BCC review and approval of contract

STAGE 6: CONSTRUCTION

- Groundbreaking
- Construction initiated
 - Review of step 2 to determine if additional phases can be implemented

CLINICAL DEVELOPMENT (in partnership with local CCOs)

CLINICAL REFINEMENT -Site visits

-Site visits
-Best practices
-Cultural
responsiveness
-Sample staffing

plan

- COMMUNITY ENGAGEMENT -Focus groups - Develop neighborhood
- neighborhood outreach plan -Criminal justice diversion planning
- PROVIDER SELECTION
- -Scope of work
- Scoring criteria
 RFP published
- -Proposal review
 -BCC approval of

FACILITY FEATURES

-Develop workflows and safety features -Apply traumainformed and culturally responsive lens

WORKFORCE -Partner with Oregon Health Authority to identify workforce opportunities -Explore options with local schools

OUTCOMES -Identify key metrics -Develop datagathering methods -Report to leadership and stakeholders

Discussion

Facility Planning: A Dilemma

- What if site and funding availability don't align with recommendations?
- Can we prioritize most important things and compromise elsewhere?



| Core Services | Core Plus Services |
|-------------------------------|------------------------------------|
| Assessment and Triage | Outpatient Substance Use Treatment |
| Sobering | Outpatient Mental Health Treatment |
| Withdrawal Management (detox) | Supported Employment |
| Crisis Stabilization | Drop-in Center (Flex space) |
| Residential Treatment | |
| Outpatient Stabilization | |
| | |

| Co-Located Services |
|--|
| Medical Care |
| Dental Care |
| Supported Housing |
| Benefits and Transportation Assistance |
| Pharmacy |
| Crisis Services/Hawthon Walk-In Center |

County Behavioral Health Staff

Community Partner Provided Services

Primary Healthcare Services

Education / Family Support

Animal Care

Social Services

Family Justice / Legal Services

Many others....



Program Development Work Group Services Prioritization

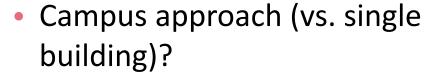
- <u>Tier 1 priority</u>: Peer Drop-In Center, Housing Navigation and Access, Outpatient Substance Use Treatment, Outpatient Mental Health Treatment, Crisis Services/Hawthorn
- <u>Tier 2 priority</u>: Supported Employment, Benefits and transportation assistance
- Tier 3 priority: Pharmacy, Medical Care, Dental Care

Site Attributes

Where can we compromise?

- What about a split campus approach?
- Where could the program be located?
- Access to public transportation?
- Green space?





- Single site vs. multiple sites?
- Empty lot vs. building to renovate?



Program Development Work Group Site Prioritization

Highest priorities:

- 1. Located near public transportation
- 2. Plenty of parking
- 3. (Tie) Service separation, near population center, single campus

Lowest priorities:

- 1. Access to nature
- 2. Easy to get to across whole county



Planning for next stage:

- Clinical services
- Funding
- Systems integration
- Criminal Justice interface
- Community engagement
- Communications
- Workforce development
- Facility



Workgroups and Committees

- Leadership Team*
- Steering Committee*
- Program Development Work Group*
- Communications work group*

- Community Engagement
- RFP Development work group
- Law Enforcement/Criminal Justice Interface work group
- Workforce Development work group

* Work groups that already exist



Provider Selection

- Focus on selecting provider for core services
- How directive to be?
- Partnership with CCO
- Provider to help with project development work and facility design
- Other service provider selection can occur in later stages



Next Steps:

- Feasibility Study being updated
- Next phase of work being planned
- July: Board of Commissioner action
- Fall: Revised workgroups reconvene

